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Owner Margaret Keyes-Howard:
Customer Service Engagement Manager
Policy Area Customer Service

Clubhouse/Psychosocial Rehabilitation Services

POLICY

It is the policy of Detroit Wayne Integrated Health Network (DWIHN) to provide Clubhouse Psychosocial Rehabilitation Programs to support individuals living with mental illness to achieve or regain the confidence and skills necessary to lead satisfying, meaningful lives and successfully manage their mental illness.

PURPOSE

The purpose of this policy is to ensure that DWIHN, its contractors, and subcontractors provide this evidence-based practice with fidelity.

APPLICATION

1. The following groups are required to implement and adhere to this policy: DWIHN Board, DWIHN Staff, Contractual Staff, Clinically Responsible Service Provider (CRSP) and their subcontractors, Specialty Providers
2. This policy serves the following populations: Adults, Children, Individuals with Intellectual and/or Developmental Disabilities (I/DD), Serious Mental Illness (SMI), Serious Emotional Disturbance (SED), Substance Use Disorder (SUD), Autism
3. This policy impacts the following contracts/service lines: MI-HEALTH LINK, Medicaid, SUD, Autism, Grants, General Fund

KEYWORDS

1. Clubhouse: a community-based program organized to support Individuals living with mental illness. Comprehensive opportunities are provided within the Clubhouse, including supports

and services related to employment, education, housing, community inclusion, wellness, community resources, advocacy, and recovery. In addition, members participate in the day-to-day decision-making and governance of the program. Through Clubhouse involvement, members achieve or regain the confidence and skills necessary to lead satisfying, meaningful lives and successfully manage their mental illness. The Clubhouse model is included in the National Registry of Evidence-based Programs and Practices (NREPP), which can be found on the NREPP website.

2. Members: Clubhouse program participants who are adults with a serious mental illness. The beneficiary must be able to participate in, and benefit from, the activities necessary to support the program and its members.

STANDARDS

- A. For Medicaid billing purposes, the clubhouse service must be included in the Individual Plan of Service (IPOS).
- B. Clubhouses may seek other streams of funding to ensure adherence to clubhouse standards
- C. DWIHN clubhouses must adhere to the standards that follow:

1. MEMBERSHIP

- a. Membership is voluntary and without time limits.
- b. The Clubhouse has control over its acceptance of new members. Membership is open to anyone with a history of mental illness, unless that person poses a significant and current threat to the general safety of the Clubhouse community.
- c. Members choose the way they utilize the Clubhouse, and the staff with whom they work. There are no agreements, contracts, schedules, or rules intended to enforce participation of members.
- d. All members have equal access to every Clubhouse opportunity with no differentiation based on diagnosis or level of functioning.
- e. Members at their choice are involved in the writing of all records reflecting their participation in the Clubhouse. All such records are to be signed by both member and staff.
- f. Members have a right to immediate re-entry into the Clubhouse community after any length of absence, unless their return poses a significant and current threat to the Clubhouse community.
- g. The Clubhouse provides an effective reach out system to members who are not attending, becoming isolated in the community or hospitalized.

2. RELATIONSHIPS

- a. All Clubhouse meetings are open to both members and staff. There are no formal member only meetings or formal staff only meetings where program decisions and member issues are discussed.
- b. Clubhouse staff are sufficient to engage the membership, yet few enough to make carrying out their responsibilities impossible without member involvement.

- c. Clubhouse staff have generalist roles. All staff share employment, housing, evening and weekend, holiday and unit responsibilities. Clubhouse staff do not divide their time between Clubhouse and other major work responsibilities that conflict with the unique nature of member/staff relationships.
- d. Responsibility for the operation of the Clubhouse lies with the members and staff and ultimately with the Clubhouse director. Central to this responsibility is the engagement of members and staff in all aspects of Clubhouse operation.

3. SPACE

- a. The Clubhouse has its own identity, including its own name, mailing address, email and telephone number.
- b. The Clubhouse is located in its own physical space. It is separate from any mental health center or institutional settings, and is impermeable to other programs. The Clubhouse is designed to facilitate the work-ordered day and at the same time be attractive, adequate in size, and convey a sense of respect and dignity.
- c. All Clubhouse space is member and staff accessible. There are no staff only or member only spaces.

4. WORK-ORDERED DAY

- a. The work-ordered day engages members and staff together, side-by-side, in the running of the Clubhouse. The Clubhouse focuses on strengths, talents and abilities; therefore, the work-ordered day must not include medication clinics, day treatment or therapy programs within the Clubhouse.
- b. The work done in the Clubhouse is exclusively the work generated by the Clubhouse in the operation and enhancement of the Clubhouse community. No work for outside individuals or agencies, whether for pay or not, is acceptable work in the Clubhouse. Members are not paid for any Clubhouse work, nor are there any artificial reward systems.
- c. The Clubhouse is open at least five days a week. The work-ordered day parallels typical working hours.
- d. The Clubhouse is organized into one or more work units, each of which has sufficient staff, members and meaningful work to sustain a full and engaging work-ordered day. Unit meetings are held to foster relationships as well as to organize and plan the work of the day.
- e. All work in the Clubhouse is designed to help members regain self worth, purpose and confidence; it is not intended to be job specific training.
- f. Members have the opportunity to participate in all the work of the Clubhouse, including administration, research, enrollment and orientation, reach out, hiring, training and evaluation of staff, public relations, advocacy and evaluation of Clubhouse effectiveness.

5. EMPLOYMENT

- a. The Clubhouse enables its members to return to paid work through Transitional Employment, Supported Employment and Independent Employment; therefore, the

Clubhouse does not provide employment to members through in-house businesses, segregated Clubhouse enterprises or sheltered workshops.

1. Transitional Employment:

The Clubhouse offers its own Transitional Employment program, which provides as a right of membership opportunities for members to work on job placements in the labor market. As a defining characteristic of a Clubhouse Transitional Employment program, the Clubhouse guarantees coverage on all placements during member absences. In addition the Transitional Employment program meets the following basic criteria.

- i. The desire to work is the single most important factor determining placement opportunity.
- ii. Placement opportunities will continue to be available regardless of the level of success in previous placements.
- iii. Members work at the employer's place of business.
- iv. Members are paid the prevailing wage rate, but at least minimum wage, directly by the employer.
- v. Transitional Employment placements are drawn from a wide variety of job opportunities.
- vi. Transitional Employment placements are part-time and time-limited, generally 12 to 20 hours per week and from six to nine months in duration.
- vii. Selection and training of members on Transitional Employment is the responsibility of the Clubhouse, not the employer.
- viii. Clubhouse members and staff prepare reports on TE placements for all appropriate agencies dealing with members' benefits.
- ix. Transitional Employment placements are managed by Clubhouse staff and members and not by TE specialists.
- x. There are no TE placements within the Clubhouse. Transitional Employment placements at an auspice agency must be off site from the Clubhouse and meet all of the above criteria.

2. Supported and Independent Employment;

- i. The Clubhouse offers its own Supported and Independent Employment Programs to assist members to secure, sustain, and better their employment. As a defining characteristic of Clubhouse Supported Employment, the Clubhouse maintains a relationship with the working member and the employer. Members and staff in partnership determine the type, frequency and location of desired supports.
- ii. Members who are working independently continue to have available all Clubhouse supports and opportunities as well as participation in evening and weekend programs.

6. EDUCATION

- a. The Clubhouse assists members to reach their vocational and educational goals by helping them take advantage of educational opportunities in the community.
- b. When the Clubhouse also provides an in-house education program, it significantly utilizes the teaching and tutoring skills of members.

7. FUNCTIONS OF THE HOUSE

- a. The Clubhouse is located in an area where access to local transportation can be assured, both in terms of getting to and from the program and accessing TE opportunities. The Clubhouse provides or arranges for effective alternatives whenever access to public transportation is limited.
- b. Community support services are provided by members and staff of the Clubhouse. Community support activities are centered in the work unit structure of the Clubhouse. They include helping with entitlements, housing and advocacy, promoting healthy lifestyles, as well as assistance in accessing quality medical, psychological, pharmacological and substance abuse services in the community.
- c. The Clubhouse provides assistance, activities and opportunities designed to help members develop and maintain healthy lifestyles.
- d. The Clubhouse is committed to securing a range of choices of safe, decent and affordable housing including independent living opportunities for all members. The Clubhouse has access to opportunities that meet these criteria, or if unavailable, the Clubhouse develops its own housing program. Clubhouse housing programs meet the following basic criteria.
 1. Members and staff manage the program together.
 2. Members who live there do so by choice.
 3. Members choose the location of their housing and their roommates.
 4. Policies and procedures are developed in a manner consistent with the rest of the Clubhouse culture.
 5. The level of support increases or decreases in response to the changing needs of the member.
 6. Members and staff actively reach out to help members keep their housing, especially during periods of hospitalization.
- e. On a regular basis the Clubhouse conducts an objective evaluation of its effectiveness, including Clubhouse International Accreditation.
- f. The Clubhouse director, members, staff and other appropriate persons participate in a comprehensive two or three week training program in the Clubhouse Model at a certified training base.
- g. The Clubhouse has recreational and social programs during evenings and on weekends. Holidays are celebrated on the actual day they are observed.

8. FUNDING, GOVERNANCE AND ADMINISTRATION

- a. The Clubhouse has an independent board of directors, or if it is affiliated with a

sponsoring agency, has a separate advisory board comprised of individuals uniquely positioned to provide financial, legal, legislative, employment development, consumer and community support and advocacy for the Clubhouse.

- b. The Clubhouse develops and maintains its own budget, approved by the board or supported by an advisory board, which provides input and recommendations prior to the beginning of the fiscal year and routinely monitors it during the year.
- c. Staff salaries are competitive with comparable positions in the mental health field.
- d. The Clubhouse has the support of appropriate mental health authorities and all necessary licenses and accreditations. The Clubhouse collaborates with people and organizations that can increase its effectiveness in the broader community.
- e. The Clubhouse holds open forums and has procedures which enable members and staff to actively participate in decision making, generally by consensus, regarding governance, policy making, and the future direction and development of the Clubhouse.

QUALITY ASSURANCE/IMPROVEMENT

DWIHN shall review and monitor contractor adherence to this policy as one element in its network management program, risk management program, and Quality Assessment/Performance Improvement Program (QAPI) Work-plan.

The quality improvement programs of Network Providers must include measures for both the monitoring of and the continuous improvement of the programs or processes described in this policy.

COMPLIANCE WITH ALL APPLICABLE LAWS

DWIHN staff, Contracted Network Providers, and their subcontractors are bound by all applicable local, state and federal laws, rules, regulations and policies, all federal waiver requirements, state and county contractual requirements, policies, and administrative directives, as amended..

LEGAL AUTHORITY

1. Michigan Department of Health and Human Services Medicaid Provider Manual (in effect, and as as amended)
2. Medicaid Managed Specialty Supports and Services Concurrent 1915(b)/(c) Waiver Program (PIHP/CMHSP contracts in effect, and as amended)

RELATED POLICIES AND PROCEDURES

1. [Employment Works! Policy](#)

CLINICAL POLICY

NO

INTERNAL/EXTERNAL POLICY

EXTERNAL

Approval Signatures

Step Description	Approver	Date
Final Approval Policy	Eric Doeh: President and CEO	02/2023
Stakeholder Feedback	Allison Smith: Project Manager, PMP	09/2022

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