# MICHIGAN DEPARTMENT OF HEALTH AND HUMAN SERVICES BEHAVIORAL HEALTH AND DISABILITIES ADMINISTRATION

#### SELF-DIRECTED SERVICES TECHNICAL REQUIREMENTS

# **Purpose**

This document sets the standards for the use of self-directed and choice vouchered services, supports, and individual budgets for behavioral health services delivered through the Community Mental Health Service Programs (CMHSPs) and Prepaid Inpatient Health Plans (PIHPs) in Michigan.

CMHSPs and PIHPs must assure self-directed services are available to all individuals, no matter where they live in Michigan and must actively assist individuals that choose to self-direct. Any reference to Self-Directed Services also applies to Choice Voucher with appropriate substitutions for family and child throughout the document.

# PIHPs/CMHSPs must meet the following requirements:

- 1. Self-directed services and supports are set up using a Person-Centered Planning Process from which an Individual Plan of Service (IPOS) for medically necessary services and an individual budget are developed.
- 2. Self-directed (Choice Voucher for under 18 year old individuals ) services must be offered to all individuals receiving CMHSP or PIHP services.
- 3. Options must include all of the following:
  - <u>Direct employment</u> (the individual is the employer of record).
  - Use of any qualified provider agency that can serve as employer of record for staff selected by the individual (<u>Agency Supported Self-Direction</u>). PIHP and or CMHSP contractual language with provider agencies assures personal selection and changes of staff.
  - <u>Direct contract</u> (Purchase of Service Agreements) arrangement between individual and independent provider(s).
  - <u>Financial Management/Fiscal Intermediary Services</u> and <u>Supports</u> <u>Brokers</u> must be available.
- 4. Self-directed services are implemented through partnerships between the PIHP/CMHSP's and the individual directing his/her services through a Self-Direction Agreement. This agreement describes the responsibilities and authority of both parties.
- Choosing self-directed services does not change a person's access to the services he/she needs or those available from the PIHP and or CMHSP so long as medical necessity criteria and benefit coverage eligibility remains.

# Medicaid Managed Specialty Supports and Services Program FY22: Attachment C3.3.4 Amendment #1

- Self-directed services do not reduce the PIHP's responsibilities to individuals receiving services nor negate its responsibility to assist individuals in finding providers for services.
- All Medicaid service and supports terms apply (i.e. documentation, financial accountability, monitoring, quality improvement) including reporting and provider qualifications.
- 8. The Office of Recipient Rights has investigative authority for specialty mental health services and supports including self-directed supports and services.
- 9. The PIHP/CMHSP must have procedures to make sure there are no gaps in services during transition to or from self-directed service arrangements.
- People will be fully informed about the meaning of self-directed services and all models and possible ways to control, manage and account for their individual budget.
- 11. The PIHP/CMHSPs must provide education and training to ensure a common understanding of self-directed services is made available throughout its network. including:
  - Administrators
  - Case Managers/Supports Coordinators
  - Direct Support Professionals
  - Supports Brokers
  - · Individuals and their Families
  - Agency-based Staff
  - Others
- 12. All person centered planning processes, service delivery and budget planning will support individuals to make decisions about and control their own lives. This means the PIHP/CMHSP will actively commit to promoting self-direction and support the decisions people who self-direct make about how to meet the goals of their IPOS within the parameters of the individual budget.
- 13. Accountability for the use of public funds must be a shared responsibility of the PIHP/CMHSP and the person, consistent with the fiduciary obligations of the PIHP/CMHSP. Fiscal responsibility and the wise use of public funds shall guide the individual and the PIHP/CMHSP in reaching an agreement on the allocation and use of funds comprising an individual budget.
- 14. Each PIHP/CMHSP must make sure that information and outreach materials about self-directed services (or choice voucher) is offered to all individuals served. Individuals must have all information in a format accessible to them.

- 15. The PIHP with the CMHSP will provide ongoing support and assistance to individuals managing and controlling the supports they are directing. Examples include, but are not limited to:
  - Information about the options for self-directed services
  - Individual rights and responsibilities
  - Available resources
  - Supported decision making
  - Training including documentation, service delivery, role of employer, role of employee, budgeting
  - The use of a supports broker
  - Informal representative
  - Access to independent advocacy organizations (e.g. Disability Rights Michigan, local Arcs, United Cerebral Palsy, etc.)
  - · Active management of the individual budget
  - Staff recruitment, selection, management and dismissal

In addition to the above, PIHPs/CMHSPs will provide support for other issues related to self-directed services such as coaching, mentoring, training, or other paid services needed for success.

# **Key Elements of Self-Directed Supports and Services**

#### 1. Employer Authority

Employer authority means the individual recruits, hires, supervises, directs, and fires the support staff. The individual acts as the common law employer.

#### 2. Budget Authority

Controlling an individual budget is a core part of self-directed services. The individual budget is a projected amount of public mental health funds named in dollar terms within the context of medical necessity. With the budget spending plan, the spending authority is with the individual.

In order for a person to have budget authority the budget must be:

Accessible – meaning the individual has complete understanding of how they can control and make changes to the budget when needed.

Portable – meaning the individual must be able to change and transfer budget resources from one provider to another (includes one PIHP/CHMSP to another). and Flexible – meaning flexible spending – individual controlled use of dollars and amount of services identified in the IPOS within a fixed budget. Changes to the budget should not require a change to the individual plan of service unless services are terminated or increased.

# 3. Financial Management/Fiscal Intermediary Services

A CMHSP is required to contract with a Financial Management Service provider. The Financial Management Service provider maintains compliance with its CMHSP contract requirements. Financial Management Service Providers are here to support the independent lifestyle that self-direction offers. The Financial Management Service providers assist people with payroll processing, taxes, budget management, and other fiscal aspects of employing staff and assists people with managing funds consistent with the Financial Management Services Technical Requirements.

# 4. Ending Self-Directed Services, Grievance and Appeal Rights

An individual may voluntarily end a self-directed service arrangement at any time for any reason. The Prepaid Inpatient Health Plan (PIHP) and or the Community Mental Health Service Provider (CMHSP) must work together with the individual to transition to another service arrangement through the person-centered planning process. Discontinuation of a self-direction agreement, by itself, shall neither change the individual's plan of service, nor eliminate the obligation of the PIHP/CMHSP to assure specialty mental health services and supports required in the IPOS are provided.

Ending self-directed service arrangements may be initiated by either, the individual or the Prepaid Inpatient Health Plan (PIHP) and/or Community Mental Health Support Plan (CMHSP). Before they can end self-directed services, the PIHP and/or CMHSP must inform the individual of the issues that have led to the possibility of ending self-direction arrangements, in writing. They also must provide opportunities for problem solving and resolution have been exhausted. The individual must be involved in all problem solving attempts. Ending self-direction arrangements are only done if other mutually agreeable solutions have been exhausted.

Termination of a self-direction services agreement by a PIHP/CMHSP is not a Medicaid Fair Hearings Issue. Only a suspension, reduction, or termination of Medicaid services can be appealed through the Medicaid Fair Hearings Process, not the use of self-direction arrangement to obtain those services.

As it pertains to termination of self-directed service arrangements, ending the Financial Management Services (formerly Fiscal Intermediary) can be appealed through the Medicaid Fair Hearings Process.

#### **Definition of Terms**

## Agency Supported Self-Direction (Also Known as Agency with Choice)

This allows the person to direct as much or as little employer and administrative responsibilities as agreed upon in the Individual Plan of Service (IPOS) and Agency Agreement while a provider agency serves as employer of record.

#### **Choice Voucher Arrangements**

Choice Voucher is the name for self-directed services for people under the age of 18. This is because children cannot independently direct their services until adulthood.

#### **Direct Hire or Direct Employment**

The Direct Hire or Direct Employment Model is an option of self-direction where the person is considered the employer of record and has the authority to hire, fire, supervise, and manage individual, aide level workers.

#### **Employer of Record**

The Employer of Record is the term for the person who is a legal employer. In much of this document a person who is self directing will be considered the employer of record or a managing employer.

# Financial Management Service Provider/Fiscal Intermediary

A Fiscal Intermediary is an organization or person independent of the CMH system that assists employers to manage the dollars Self-Directed budgets.

#### **Individual Budget**

An individual budget is the amount of money from community mental health given to pay for behavioral health services and supports as listed in the individual plan of services (IPOS). By using an individual budget, people have the power to make meaningful choices about how they control their services and live their lives.

#### **Managing Employer**

A managing employer is the person or designee who is acting in a supervisory role, but is not considered the legal employer of record. All parents/guardians in a Choice Voucher Arrangement are considered managing employers.

#### Person

For the purposes of this document, "person" means a person receiving behavioral health services and supports.

#### **Person Centered Planning**

Person-centered planning is a collaborative, person-directed process designed to assist an individual to plan their life and supports.

### **Prepaid Inpatient Health Plan(PIHP)**

A PIHP is a managed care organization that provides Medicaid services and money to the Community Mental Health Service Provider to pay for specialty mental health services and supports in an area of the state. There are 10 PIHPs in Michigan.

#### **Purchase of Service Agreement or Direct Contract**

A Purchase of Service Agreement is an option of self-direction where the individual can contract directly with a professional level provider including those who are not already on the provider panel. The individual has the authority to terminate the contract and set wages based on the CMHSP contracted rate for that service.

#### **Qualified Provider**

A qualified provider is an individual or agency that meets the federal and state requirements in their contract to provide mental health services and supports.

#### **Self-Determination**

Self-determination (SD) is the right of all people to have the power to make decisions for themselves; to have free will. The goals of SD, on an individual basis, are to promote full inclusion in community life, to feel important and increase belonging while reducing the isolation and segregation of people who receive services. Self-determination builds upon choice, autonomy, competence and relatedness which are building blocks of psychological wellbeing.

#### **Self-Direction or Self Directed Services**

Self-direction is an alternative method for obtaining supports and services. It is the act of selecting, directing and managing one's services and supports. People who self-direct their services are able to decide how to spend their CMH services budget with support, as desired.

The methods of self-direction are crafted with the principles of self-determination.

Principles of Self- Determination	Self-Directed Outcome
Freedom	Deciding how to live a good life
Authority	Controlling a targeted amount of dollars
Support	Organizing resources in ways that are life enhancing and meaningful
Responsibility	Using public funds wisely
Confirmation	Having a role in redesigning the service system

### **Supported Decision Making**

Supported Decision-Making Is a process that enables people receiving services to retain and exercise their rights and make and communicate choices in regard to personal and legal matters assisted by a group of people they know, trust and have chosen to support them.

## Medicaid Managed Specialty Supports and Services Program FY22: Attachment C3.3.4 Amendment #1

Supported Decision-Making is an alternative to guardianship. Instead of having a guardian make a decision *for* the person, Supported Decision-Making allows the person to make his or her own decisions.

### **Supports Broker**

A Supports Broker is a paid individual that helps the person find and get the needed services and supports in their IPOS. A Supports Broker has a clear focus on helping people identify and meet goals to increase independence and quality of life. Supports Broker(s) may be employed by a CMHSP or other entities.

# APPENDIX A: Core Elements Reference to 2013 Policy and Practice Guideline

Calf Directed	Colf Determination Delian and Drestics Chideline Core Floreset
Self-Directed	Self Determination Policy and Practice Guideline Core Element
Services	
Requirement	
1	See below
2	See below
3	See below
4	V. Realization of the principles of self-determination requires
	arrangements that are
	partnerships between the PIHP/CMHSP and the individual. They
	require the active
	commitment of the PIHP/CMHSP to provide a range of options for
	individual choice and control of personalized provider relationships
	within an overall environment of person-centered supports.
5	IX. Arrangements that support self-determination are administrative
	mechanisms, allowing a person to choose, control and direct
	providers of specialty mental health services and supports. With the
	exception of fiscal intermediary services, these mechanisms are not
	themselves covered services within the array of state plan and mental
	health specialty services and supports. Self-determination
	arrangements must be developed and operated within the
	requirements of the respective contracts between the PIHPs and
	CMHSPs and the Michigan Department of Health and Human
	Services and in accordance with federal and state law. Using
	arrangements that support self-determination does not change an
	individual's eligibility for particular specialty mental health services
	and supports.
6	VI. In the context of this partnership, PIHP/CMHSPs must actively
	assist people with prudently selecting qualified providers and
	otherwise support them with successfully using resources allocated in
	an individual budget.
7	X. All of the requirements for documentation of Medicaid-funded
	supports and
	services, financial accountability for Medicaid funds, and
	PIHP/CMHSP monitoring
	requirements apply to services and supports acquired using
	arrangements that
	support self-determination.
8	XI. Arrangements that support self-determination involve mental
	health specialty
	services and supports, and therefore, the investigative authority of the
	Recipient
	Rights office applies.
9	See below

10	I. People are provided with information about the principles of self-determination and the possibilities, models and arrangements involved. People have access to the tools and mechanisms supportive of self-determination, upon request. Self-determination arrangements commence when the PIHP/CMHSP and the individual reach an agreement on an individual plan of services (IPOS), the amount of mental health and other public resources to be authorized to accomplish the IPOS, and the arrangements through which authorized public mental health resources will be controlled, managed, and accounted for.
11	I. People are provided with information about the principles of self-determination and the possibilities, models and arrangements involved. People have access to the tools and mechanisms supportive of self-determination, upon request. Self-determination arrangements commence when the PIHP/CMHSP and the individual reach an agreement on an individual plan of services (IPOS), the amount of mental health and other public resources to be authorized to accomplish the IPOS, and the arrangements through which authorized public mental health resources will be controlled, managed, and accounted for.
12	II. Within the obligations that accompany the use of funds provided to them, PIHP/CMHSPs shall ensure that their services planning and delivery processes are designed to encourage and support individuals to decide and control their own lives. The PIHP/CMHSP shall offer and support easily-accessed methods for people to control and direct an individual budget. This includes providing them with methods to authorize and direct the delivery of specialty mental health services and supports from qualified providers selected by the individual.
13	IV. Fiscal responsibility and the wise use of public funds shall guide the individual and the PIHP/CMHSP in reaching an agreement on the allocation and use of funds comprising an individual budget. Accountability for the use of public funds must be a shared responsibility of the PIHP/CMHSP and the person, consistent with the fiduciary obligations of the PIHP/CMHSP.
14	I. People are provided with information about the principles of self-determination and the possibilities, models and arrangements involved. People have access to the tools and mechanisms supportive of self-determination, upon request. Self-determination arrangements commence when the PIHP/CMHSP and the individual reach an agreement on an individual plan of services (IPOS), the amount of mental health and other public resources to be authorized to accomplish the IPOS, and the arrangements through which authorized public mental health resources will be controlled, managed, and accounted for.

# Medicaid Managed Specialty Supports and Services Program FY22: Attachment C3.3.4 Amendment #1

	Other Core Elements
Covered in	III. People receiving services and supports through the public mental
Managed	health system shall direct the use of resources in order to choose
Care Rule	meaningful specialty mental health services and supports in
	accordance with their IPOS as developed through the person-
	centered planning process.
This element	VII. Issues of wellness and well-being are central to assuring
is included in	successful accomplishment of a person's IPOS. These issues must
the PCP	be addressed and resolved using the person-centered planning
Policy	process, balancing individual preferences and opportunities for self-
_	determination with PIHP/CMHSP obligations under federal and state
	law and applicable Medicaid Waiver regulations. Resolutions should
	be guided by the individual's preferences and needs, and
	implemented in ways that maintain the greatest opportunity for
	personal control and direction.
Stricken	VIII. Self-determination requires recognition that there may be strong
	inherent conflicts of interest between a person's choices and current
	methods of planning, managing and delivering specialty mental
	health services and supports. The PIHP/CMHSP must watch for and
	seek to minimize or eliminate either potential or actual conflicts of
	interest between itself and its provider systems, and the processes
	and outcomes sought by the person
Covered in	IX. Arrangements that support self-determination are administrative
the Technical	mechanisms, allowing a person to choose, control and direct
Requirements	providers of specialty mental health services and supports. With the
under Key	exception of fiscal intermediary services, these mechanisms are not
Elements and	themselves covered services within the array of state plan and mental
at the end of	health specialty services and supports. Self-determination
the document	arrangements must be developed and operated within the
	requirements of the respective contracts between the PIHPs and
	CMHSPs and the Michigan Department of Health and Human
	Services and in accordance with federal and state law. Using
	arrangements that support self-determination does not change an
	individual's eligibility for particular specialty mental health services
	and supports.
Requirement	Explanation or citation to other parts of the SD Policy and Practice
	Guidelines
1	SD Policy sec II (A-C)
2	Self-directed services were expanded to all waivers in the 2019
	1915(c) waiver applications
3	SD Policy sec III (B) 4
9	SD Policy sec II (E) 7