



## **Detroit Wayne Mental Health Authority**

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**Finance Committee Meeting  
Wednesday, June 5, 2019  
2<sup>nd</sup> Floor Training Rooms A and B  
1:00 p.m.  
**AGENDA****

- I. Call to Order**
- II. Roll Call**
- III. Approval of Agenda**
- IV. Follow-Up Items**
  - A. Provide an update of the impact the new Mental Health hospitals in Oxford and Dearborn will have on Detroit Wayne Mental Health Authority (J. Davis)
- V. Approval of Minutes – May 1, 2019**
- VI. SUD Provider Reallocation**
- VII. Presentation of the Monthly Finance Report**
- VIII. Update Crisis Continuum Service System**
- IX. President and CEO Update**
- X. Unfinished Business**

Staff Recommendations:

  - a. BA#19-28 (Revised) Detroit Wayne Mental Health Authority FY2018-2019 Operating Budget Adjustment
- XI. New Business**

Staff Recommendations:
- XII. Good and Welfare/Public Comment**

Members of the public are welcome to address the Board during this time for no more than two minutes. *(The Board Liaison will notify the Chair when the time limit has been met.)* Individuals are encouraged to identify themselves and fill out a comment card to leave with the Board liaison; however, those individuals that do not want to identify themselves may still address the Board. Issues raised during Good and Welfare/Public Comment that are of concern to the general public and may initiate an inquiry and follow-up will be responded to and may be posted to the website. Feedback will be posted within a reasonable timeframe (information that is HIPAA related or of a confidential nature will not be posted but rather responded to on an individual basis).
- XIII. Adjournment**

**Board of Directors**

Bernard Parker, Chairperson  
Dora Brown-Richards  
Kevin McNamara

Dr. Iris Taylor, Vice-Chairperson  
Dorothy Burrell  
William T. Riley, III

Timothy Killeen, Treasurer  
Lynne F. Carter, M.D.  
Dr. Cynthia Tauieg

Ghada Abdallah, RPh, Secretary  
Angelo Glenn

**Willie E. Brooks, Jr., President and CEO**



# FINANCE COMMITTEE

## MINUTES

MAY 1, 2019

1:00 P.M. 2<sup>ND</sup> FLOOR BOARD ROOM

|                          |  |
|--------------------------|--|
| <b>MEETING CALLED BY</b> | I. The meeting was called to order by the Chair, Commissioner Tim Killeen at 1:00 p.m.   |
| <b>TYPE OF MEETING</b>   | Finance Committee Meeting  |
| <b>FACILITATOR</b>       | Commissioner Tim Killeen, Chair – Finance Committee  |
| <b>NOTE TAKER</b>        | Lillian M. Blackshire, Board Liaison   |
| <b>ATTENDEES</b>         | <p><b>Finance Committee Members Present:</b><br/> Commissioner Tim Killeen, Chair<br/> Mr. Kevin McNamara, Vice Chair<br/> Ms. Dorothy Burrell<br/> Dr. Cynthia Taueg</p> <p><b>Committee Members Excused:</b> None</p> <p><b>Board Members Present:</b> Mr. Bernard Parker, Board Chair; Ms. Ghada Abdallah and Ms. Dora Brown-Richards</p> <p><b>Board Members Excused:</b> None</p> <p><b>Staff:</b> S. Durant; B. Blackwell; D. Lansenby; J. Davis; S. Hill; A. Mosley; C. Hardin; T. Jones; D. Brown and W. Brooks</p> <p><b>Guests:</b> Mr. Chad Schaefer and Ms. Stacey Reeves – Plante Moran</p> |

## AGENDA TOPICS

### II. Roll Call

L. Blackshire

|  |  |
|--|--|
| <b>DISCUSSION</b>  | Roll Call was taken by Board Liaison and a quorum was present. |
| <p><b>III. Approval of Agenda</b><br/> The Chair thanked everyone for coming to the meeting. It was noted by Commissioner Killeen Committee Chair the Agenda had been revised. The Chair called for a motion on the agenda. <b>Motion:</b> It was moved by Dr. Taueg and supported by Ms. Burrell approval of the revised agenda. <b>Motion carried.</b></p> <p><b>IV. Follow-up Items</b></p> <ol style="list-style-type: none"> <li>Provide cost of Consultant to perform analysis on Milliman Recommendations – Mr. Brooks reporting. It was determined there was no benefit to having someone come in to perform an analysis; the most important activity would be lobbying and making sure we are represented in Lansing. Discussion ensued regarding the funding models and the actuary reports.</li> <li>Committee requested a representative from Senator Stabenow's office attend Finance Committee meeting to discuss Mental Health Issues B. Blackwell reporting. A written document was included in the packet which gave the Senate Bills and brief descriptions that Senator Stabenow had co-sponsored over the last six months. Also gave an overview of the Bipartisan Legislation to Reauthorize Funding for Health Care Services for Children in Schools that was introduced by Senator Stabenow. The</li> </ol> |  |

Board Chair noted this item should be placed on agenda when Senator Stabenow is able to attend a Finance Committee meeting; he will reach out to Ms. Campbell in Senator Stabenow's local office for assistance with scheduling. (Action)

- c. Committee requested an analysis of the impact the new Mental Health hospitals in Oxford and Dearborn will have on Authority. J. Davis Director of Access and Crisis Services reporting. A written report was provided for the record. It was reported that Dearborn will have 150+ beds which includes the 87 beds at the Farmington, Royal Oak and Taylor facilities. Those beds will be moved to the Dearborn location. Oxford, Michigan has filed a certificate of needs application with MDHHS to build a new 117 bed hospital and are awaiting approval from MDHHS which may not be final until July. We are anticipating a decrease in the amount of time that one waits for a bed to become available; DWMHA has been in conversation with Beaumont. Mr. Brooks will have a meeting on May 24<sup>th</sup> with Beaumont as they are looking for partners.

**V. Approval of the Meeting Minutes** – April 3, 2019- The Chair called for a motion on the minutes from the meeting of Wednesday, April 3, 2019 **Motion:** It was moved by Dr. Taueg and supported by Mr. McNamara approval of the minutes of Wednesday, April 3, 2019. **Motion carried.**

**VI. Presentation of the Plant Moran FY18 Audit Reports** – S. Durant, CFO reporting. She introduced members of the Finance staff in attendance which consisted of A. Mosley; Budget Manager; T. Jones, Audit Supervisor; D. Brown, DCFO; and C. Hardin, Financial Administrator. She noted the presentation would consist of the AU260 Audit Letter; the Financial Statement Audit which was due to the State of Michigan Department of Treasury March 31<sup>st</sup>; the Single Audit which is the Audit of Federal Grants and the Compliance Exam which is developed and submitted directly to the Department and is due June 30<sup>th</sup>.

The FY18 Audit Reports were presented by Mr. Chad Schafer, CPA and Stacey Reeves, CPA from Plante Moran. It was reported that there were no issues with the audit process and there were no findings. Discussion ensued regarding the Financial Report with Supplemental Information dated September 30, 2018 and the Transmittal Letter. The opinion rendered by the Auditors was an unmodified opinion which is the highest level of assurance that an Auditor can provide as a part of the audit process. Discussion ensued regarding total net position; cash flows; and unrestricted cash.

Federal Awards Supplemental Information Audit dated September 30, 2018 was discussed. It was noted that since DWMHA received Federal funds a separate audit was required. The opinion of the Auditor is the information was fairly stated in all material respects in relation to the basic financial statements as a whole and an unmodified opinion was rendered on this audit and there were no discrepancies or significant weaknesses.

The Compliance Examination Audit dated September 30, 2018 was discussed. It was noted that the Auditor's opinion on this report was unmodified and no examination adjustments to the amended financial status report submitted to MDHHS was needed. There were no material weaknesses or significant deficiencies identified in the Compliance Examination. Mr. McNamara and the Finance Committee congratulation CFO Durant and her staff on a job well done. The Chair called for a motion on the FY18 Audit Reports as presented.

**Motion:** It was moved by Mr. McNamara and supported by Ms. Burrell to move the FY18 Audit Reports to Full Board for approval. **Motion carried.**

**VII. Presentation of the Monthly Finance Report – S. Durant reporting.** A written Monthly Finance Report for the six months ended March 31, 2019 was included in the Finance Agenda packet. Financial reports were also available in the packet. The following accomplishments and noteworthy items were discussed:

**Authority Finance accomplishments and noteworthy items**

1. Timely issued three audit reports for fiscal year ended September 30, 2018 – Financial Statement, Single Audit and Compliance Examination. Again, for the 2<sup>nd</sup> year, No Audit Findings.
2. Former New Center property located in Highland Park scheduled for tentative sale in late May, 2019; property sold for approximately \$400,000. Currently two (2) valid offers on Grand Blvd; countered offer and awaiting response. B. Blackwell, Chief of Staff reported that an offer on the W. Grand Blvd. property has been accepted; there is a 15 day close and a 60 day grace period. The property was sold as is. Discussion ensued regarding the purchase and if the information would be reported at the Finance Committee. It was noted discussion would take place at the Board Executive Committee meeting and information would more than likely be reported at Finance Committee once complete and then to Full Board for approval. E. Doeh to research and report. (Action). The Finance Committee Chair requested that information be received after close of sale.
3. Assembled workgroup with four (4) Fiscal Intermediaries (FI); a consumer, a guardian, Authority staff and advocacy group to standardized rates for T2025 (FI) related to self-determination. Finance will finalize rates by May 31, 2019 for implementation effective July 1, 2019 in conjunction with the CLS transition.
4. Finance represents budget adjustment 19-35-013 for \$28,204,773 to certify additional funds. The budget adjustment includes \$3.4 million on DCW wage increase; \$9.5 million in HRA pass through funds to hospitals; \$2.4 million IPA Tax pass through (replaced HICA tax); \$10 million in additional HMP and Medicaid based on projections.

**Income Statement –** There was no discussion regarding cash flow statements or the Financial Statements. The Chair called for a motion on the Monthly Finance Report **Motion:** It was moved by Dr. Tauog and supported by Ms. Burrell to accept the Monthly Finance Report and Financial Statements. **Motion carried.**

**VIII. Presentation of Crisis Continuum Service System (CCSS) Update – D. Lasenby, Chief Clinical Officer and J. Davis, Director of Access & Crisis reporting.** A written report was distributed for the record. It was reported that the premise the CCSS works on is Early Intervention, Prevention, Response and Stabilization once these items are in place the need for in-patient beds should decrease as well as the in-patient hospitalization costs. The three phases were discussed; Phase 1-Define CRSP and develop assignment process; develop a Request for Information (RFI) for specialized residential providers; Phase 2 consists of Repurposing licensed residential setting (beds) and transitional housing; expanding availability; Services and supports of Children's Crisis Center; increasing Mobile Crisis Teams outreach in the community; Utilizing a local provider for 24/7 Crisis Call management; improving the coordination of dispatch with crisis response teams to community and for crisis stabilization service and Phase 3 consists of Finalizing a location for Crisis Center.

Five bids were received from architectural companies to work on Building; administration is currently reviewing the bids. Extensions will be requested for two services and will go to Program Compliance next week. A brief discussion ensued regarding the cost of the CCSS.

**IX. 4<sup>th</sup> Quarter FY18/1<sup>st</sup> Quarter FY19/2<sup>nd</sup> Quarter FY19 Board Report for Contracts under \$50,000 and Cooperative Purchasing** – S. Hill, Procurement Administrator reporting. A 4<sup>th</sup> Quarter FY18; 1<sup>st</sup> Quarter FY19; and 2<sup>nd</sup> Quarter FY19 report was provided in the packet for the record. The Chair requested a brief explanation of the report. It was noted that all purchases under \$50,000 are not approved by the Board and Cooperative Purchases were approved by the Procurement Administrator. The Committee was provided with an explanation on what made a purchase a Cooperative Purchase. Discussion ensued regarding the percentage of Wayne County contracts and non Wayne County contracts. It was noted that Cooperative Purchases could be over \$50,000. The Chair called for a motion. **Motion:** It was moved by Mr. Parker and supported by Mr. McNamara approval of the 4<sup>th</sup> Quarter FY18/1<sup>st</sup> Quarter FY19/ and 2<sup>nd</sup> Quarter FY19 Board Report for Contracts under \$50,000 and Cooperative Purchasing. **Motion carried.**

## **X. President and CEO Update**

Mr. W. Brooks reporting. A written report was provided for the record. It was reported that there were five areas that determine how well mental health is performing within a community; the jail system; emergency rooms; number of suicides; the trauma involved in the schools and the homeless or housing situations. Discussion ensued regarding Jail diversion projects which included the Wayne County Jail Analysis Projects which kicked-off on April 16<sup>th</sup>; project is designed to gather data in the jail system. Mr. Brooks and staff attended meetings.

The second Project is the State Driven Criminal Justice Study – this Executive Order was signed by Governor Whitmer and will gather data on who inhabits the jails; how jails are being used; the functioning of the overall system; the current bail program that holds innocent individuals that cannot afford bail; information on the 15,000 pretrial defendants and individuals with mental illness in the jails – project is scheduled to kick off in July.

The third project is the Mental Health Jail Diversion Program (Miami-Dade Criminal Mental Health Program) and is led by Chief Wayne County Probate Court Judge Freddie G. Burton, Jr. This program deals with the Sequential Intercept Model; first meeting occurred April 9<sup>th</sup>; second meeting is scheduled for May 15<sup>th</sup> (same day as Board meeting); priorities include cross system data sharing; training and coordination of efforts; improvement to current pre-booking and alternatives for law enforcement and misdemeanor jail reduction project (holding individuals with mental illness because they could not post bail).

Health Plan Integration- We have met with State to go over objectives; the final version of the Request for Information (RFI) is now completed and set for distribution the first week of May and includes input from the MDHHS and consultant team lead by M. Udow.

298 Pilots – Initial Pilot- State is experiencing some difficulty in implementing the pilots with the Health Plans which is resulting in request for additional funding and a broader pilot. Noted the .25 cent Direct Care Wage (DCW) increase effective April 1<sup>st</sup>; Legal team is being restructured to include a Chief Legal Counsel; a Deputy Chief Legal Counsel; and an Associate Legal Counsel. The final MCPN is scheduled to be

closed out as a MCPN on July 1<sup>st</sup> and we are looking to moving forward with holistic network. Information to come to Executive Committee. CEO is scheduled to meet with Director Gordon on May 14<sup>th</sup> to discuss several issues and current DWMHA projects.

The Chair called for a motion on the President and CEO Update. **Motion:** It was moved by Mr. McNamara and supported by Parker acceptance of the President and CEO update. **Motion carried.**

#### **XI. Unfinished Business – Staff Recommendations**

A. **BA#15-57 (Revised) – Milliman, Inc.** S. Durant reporting. The Chair called for a motion on Board Action #15-57 (Revised). This Board Action seeks approval to increase the contract amount between the Authority and the Milliman Group. Discussion ensued regarding the services that were handled by the Milliman Group. **Motion:** It was moved by Mr. McNamara and supported by Mr. Parker to move BA #15-57 (Revised) to Full Board for approval. It was noted the contract year should be corrected prior to submission to Full Board. **Motion carried with correction to the contract terms.**

B. **BA #19-28 (Revised) – Detroit Wayne Mental Health Authority FY2018-2019 Operating Budget Adjustment.** S. Durant reporting. This Board Action seeks approval to amend the FY 2018-2019 Operating Budget. There were additional funds received. The Chair called for a motion on Board Action #19-28 (Revised). **Motion:** It was moved by Mr. McNamara and supported by Mr. Parker to move BA #19-28 (Revised) to Full Board for approval. **Motion carried.**

#### **X. New Business – Staff Recommendations: None**

**XI. Good and Welfare/Public Comment** –The Chair read the Good and Welfare/Public Comment statement. B. Blackwell noted that on May 5<sup>th</sup> on Fox 2 there will be a Public Service Announcement (PSA) airing regarding Mental Health Awareness and the people we serve. Ms. Abdallah informed the Committee of the 4<sup>th</sup> Annual Opioid Abuse and Heroin Overdose Solutions Summit: Innovative Collaboration for Change on May 16<sup>th</sup> – Ms. Abdallah and Dr. Butler are presenters. DWMHA is co-sponsoring event along with the Greater Detroit Area Health Council (GDAHHC). Event will be held at Burton Manor.

**XIII. Adjournment** - The Chair called for a motion to adjourn. **Motion:** It was moved by Mr. Parker and supported by Ms. Burrell to adjourn the meeting. **Motion carried.** Meeting adjourned at 2:50 p.m.

| <b>FOLLOW-UP ITEMS</b>   | Finance Committee Meeting of May 1, 2019 |  |
|--|--|--|
| 1. Commissioner Killeen to work on scheduling Senator Stabenow through local office for a visit to Finance Committee meeting.    | T. Killeen                               |  |
| 2. Committee request research on when sale of property should come to Finance Committee for discussion/review.                   | E. Doeh                                  |  |
| 3. Provide an update on analysis of the impact the new mental health hospitals (Oxford and Dearborn) will have on the Authority. | J. Davis                                 |  |

|   |           |          |
|---|-----------|----------|
| 4. The Committee requested the incentive based payment model be a part of the Budget discussion in July and be presented at the Program Compliance Committee meeting. | S. Durant | May/July |
| 5.  |           |          |

**Contract Modification May 29, 2019**

**Program/Grant: Innovative Strategies FY 18-19 (10.1.18-9.30.19)**

| <b>Provider</b>                 | <b>Increase</b> | <b>Decrease</b> | <b>Program</b>              | <b>Account</b>     |
|---------------------------------|-----------------|-----------------|-----------------------------|--------------------|
| Personalized Nursing Lighthouse |                 | (\$13,000)      | Opioid Overdose Recovery    | 64932.826600.06710 |
| Quality Behavioral Health       |                 | (\$13,000)      | Opioid Overdose Recovery    | 64932.826600.06710 |
| Detroit Recovery Project        |                 | (\$10,000)      | Drug Court Recovery Support | 64932.826600.06730 |
| Growth Works                    |                 | (\$10,000)      | Drug Court Recovery Support | 64932.826600.06730 |
| Personalized Nursing Lighthouse |                 | (\$10,000)      | Drug Court Recovery Support | 64932.826600.06730 |
| Care of SE Michigan             | \$30,000        |                 | Opioid Overdose Prevention  | 64932.826601.06710 |
| Abundant Community              | \$13,000        |                 | Opioid Overdose Recovery    | 64932.826600.06710 |
| Abundant Community              | \$13,000        |                 | Drug Court Recovery Support | 64932.826600.06730 |
| <b>Total</b>                    | <b>\$56,000</b> | <b>\$56,000</b> |                             |                    |

Explanation: To reallocate funding between providers. This is Block grant funding. It is a part of the Community Grant allocation (Innovative Strategies RFI Grant)



**DWMHA Division of Management and Budget  
Monthly Finance Report  
For the seven months ended April 30, 2019**

**Authority Finance accomplishments and noteworthy items:**

1. Issued the 2018 460 Administrative Cost Report (attached) and noted the overall PIHP (all Medicaid) admin rate was 6.4% compared to 6.0% in prior year. The increase of .4% is related to the additional \$1 million in ICA admin and the additional \$2.1 million in the Links admin due to increased expenditures; admin rate is based on a % of prior year costs.
2. Finance is finalizing CLS transition and two board actions will be presented to PCC: first board action - revised board action 19-26 Provider Network. This action will include estimated costs for three (3) months of MCPN activity, Fiscal Intermediary, and CLS (supports coordinator); and second board action - new fifteen (15) board action for CLS self-determination provider costs, ASO costs payable to CLS, and a training contract payable to CLS.
3. Several smaller Autism providers informed the Authority they will have to discontinue the program effective June 1, 2019. In an effort to stabilize the Autism program and await the increased Autism funding projected in FY20, the Authority will costs settle with these providers from June 1 to September 30, 2019 for an estimated cost of \$800,000; the Medicaid ISF will cover the costs. **Thus, finance presents budget adjustment 19-35-015.**
4. MCO and Finance reviewed board actions approved over the course of the year and noted several board actions whereby the actual contract with the individual vendor did not exceed \$50,000 (i.e. 19-14 PMTO, 19-46 Peer Enterprise Initiative); these actions will no longer come to the board for approval however will be included the quarterly procurement reports.
5. Treasurer scheduled FY20 Budget Hearing for August 7, 2019. The meeting will include the Finance Committee and Program Compliance Committee.

**Financial analysis- (refer to Authority balance sheet and income statement)**

- Cash flow is very stable and should continue to remain stable throughout the year as liquidity ratio = 1.47 (Medicaid ISF balance not included).

|           | JUN  | JULY | AUG  | SEP  | OCT  | NOV  | DEC  | JAN  | FEB  | MAR  | APR  |
|-----------|------|------|------|------|------|------|------|------|------|------|------|
| Authority | 2.07 | 2.41 | 2.22 | 1.94 | 1.62 | 1.48 | 1.48 | 1.42 | 1.54 | 1.47 | 1.49 |

Investment Held for Resale – represent the broker value of former New Center properties to be listed and sold (i.e. Blvd and Highland Park). The commercial broker provided a value less than Plante Cresa; CFO reduced value to broker recommendation of listing price.

Due from other governments - primarily represents amounts due from the State of Michigan related to FY18.

Accounts Receivable – Lakeridge Village and OGD receivables due for \$125,000 and \$427,000, respectively. In addition, \$2.3 million is due from Wayne County for April local match 2<sup>nd</sup> quarter PA2 payment.

IBNR Payable – represents incurred but not reported (IBNR) claims from the provider network; actual claims paid through April 2019 was approximately \$280.0 million however estimated costs during the same period was approximately \$310.2 million.

Due to other governments – represents approximately \$10.6 million in FY16 lapsed HMP due upon cost settlement with MDHHS; historically cost settlements occurred in July/August. **CFO received costs settlement letter dated May 17, 2019; estimated payout in June 2019.**

Balance Sheet  
As of April 30, 2019

Assets

|   |                              |
|---|------------------------------|
| Mental Health cash and investments              | \$ 117,882,060               |
| Investments in Internal Service Fund            | 20,210,022                   |
| Investment Held for Resale                      | 1,645,000                    |
| Other cash and investments                      | 1,000                        |
| Receivables                                     |                              |
| Due from other governmental units               | 4,025,976                    |
| Accounts receivable                             | 3,682,978                    |
| Prepayments and deposits                        | 523,391                      |
| Total current assets                            | <u>147,970,427</u>           |
| Capital assets, net of accumulated depreciation | <u>14,354,534</u>            |
| Total Assets                                    | <u><u>\$ 162,324,961</u></u> |

Liabilities and Net Position

|  |                              |
|--|------------------------------|
| Liabilities                                |                              |
| Accounts payable                           | \$ 23,900,670                |
| IBNR Payable                               | 30,175,154                   |
| Due to Wayne County                        | 10,322,542                   |
| Due to other governments                   | 13,810,210                   |
| Accrued wages and benefits                 | -                            |
| Deferred revenue                           | 205,556                      |
| Accrued compensated balances               | 794,743                      |
| Total current liabilities                  | <u>79,208,875</u>            |
| Notes Payable                              | 6,417,184                    |
| Total Liabilities                          | <u>85,626,059</u>            |
| Net Position                               |                              |
| Net investment in capital assets           | 7,811,102                    |
| Restricted for risk reserve - Medicaid ISF | 20,210,022                   |
| Unrestricted                               | <u>48,677,778</u>            |
| Total Net Position                         | <u>76,698,902</u>            |
| Liabilities and Net Position               | <u><u>\$ 162,324,961</u></u> |

**DETROIT WAYNE MENTAL HEALTH AUTHORITY**  
**Monthly Financial Report**  
**For the Seven Months Ending April 30, 2019**

|   | Year to Date      |                       |                     |                      |
|---|-------------------|-----------------------|---------------------|----------------------|
|   | April 2019        |                       |                     |                      |
|   | Budget            | Actual                | Variance            |                      |
| <b>Operating Revenues</b>                       |                   |                       |                     |                      |
| Federal grants                                  | \$ 1,813,078      | \$ 1,649,554          | \$ (163,524)        | \$ 11,432,270        |
| State grants and contracts                      | 61,917,476        | 61,272,270            | (645,206)           | 430,948,836          |
| MI Health Link                                  | 604,000           | 591,078               | (12,922)            | 4,228,003            |
| Local grants and contracts                      | 1,835,249         | 1,760,146             | (75,103)            | 11,606,504           |
| Use of Revenues                                 | 881,442           | -                     | (881,442)           | 6,170,093            |
| Other charges for services                      | -                 | 14,859                | 14,859              | 51,833               |
| <b>Total Operating Revenues</b>                 | <b>67,051,245</b> | <b>65,287,907</b>     | <b>(1,763,338)</b>  | <b>469,358,716</b>   |
|   |                   |                       |                     | <b>460,724,988</b>   |
| <b>Operating Expenses</b>                       |                   |                       |                     |                      |
| Salaries  | 1,362,634         | 1,283,796             | 78,838              | 9,538,437            |
| Fringe benefits                                 | 512,072           | 451,060               | 61,012              | 3,584,502            |
| Substance abuse services                        | 5,200,260         | 5,035,501             | 164,759             | 36,401,821           |
| MCPN services                                   | 8,851,726         | 12,174,300            | (3,322,574)         | 61,962,083           |
| Autism Services                                 | 3,790,624         | 4,241,488             | (450,864)           | 26,534,370           |
| MI HealthLink                                   | 604,000           | (503,310)             | 1,107,310           | 4,228,003            |
| Adult Services                                  | 18,658,084        | 21,349,480            | (2,691,396)         | 130,606,587          |
| Children Services                               | 7,295,533         | 6,842,424             | 453,109             | 51,068,729           |
| Intellectually Disabled                         | 17,031,705        | 14,176,516            | 2,855,189           | 119,221,937          |
| Grant Programs                                  | 647,676           | 506,087               | 141,589             | 4,533,734            |
| State of Michigan                               | 1,618,241         | 1,741,736             | (123,495)           | 11,327,685           |
| Depreciation                                    | 112,500           | -                     | 112,500             | 787,500              |
| Other operating                                 | 1,449,524         | 999,883               | 449,641             | 10,146,664           |
| <b>Total Operating Expenses</b>                 | <b>67,134,579</b> | <b>68,298,961</b>     | <b>(1,164,382)</b>  | <b>469,942,052</b>   |
|   |                   |                       |                     | <b>467,931,009</b>   |
| <b>Operating Revenues over (under) Expenses</b> | <b>(83,334)</b>   | <b>(3,011,054)</b>    | <b>(598,956)</b>    | <b>(583,336)</b>     |
|   |                   |                       |                     | <b>(7,206,021)</b>   |
| <b>Non-operating Revenues (Expenses)</b>        |                   |                       |                     |                      |
| Investment Earnings                             | 83,334            | 132,569               | 49,235              | 583,336              |
| Contributions                                   | -                 | -                     | -                   | (3,104)              |
| <b>Total Non-operating Revenues (Expenses)</b>  | <b>83,334</b>     | <b>132,569</b>        | <b>49,235</b>       | <b>583,336</b>       |
|   |                   |                       |                     | <b>800,472</b>       |
| <b>Change in Net Position</b>                   | <b>-</b>          | <b>(2,878,485)</b>    | <b>(549,721)</b>    | <b>-</b>             |
|   |                   |                       |                     | <b>(6,405,549)</b>   |
| <b>Net Position - Beginning of year</b>         | <b>-</b>          | <b>-</b>              | <b>-</b>            | <b>83,104,451</b>    |
| <b>Net Position - End of Year</b>               | <b>-</b>          | <b>\$ (2,878,485)</b> | <b>\$ (549,721)</b> | <b>\$ 76,698,902</b> |

DETROIT WAYNE MENTAL HEALTH AUTHORITY  
Statement of Cash Flows  
For the Seven Months Ending April 30, 2019

|  |                       |
|--|-----------------------|
| Cash flows from operating activities   |                       |
| Cash receipts from the state and federal governments   | \$ 448,880,055        |
| Cash receipts from the county of Wayne   | 11,658,067            |
| Payments to suppliers  | (440,067,069)         |
| Payments to employees  | (12,193,533)          |
|  | <u>8,277,520</u>      |
| Net cash provided by (used in) operating activities  |                       |
| Cash flows from capital and related financing activities   |                       |
| Acquisition of capital assets  | (270,297)             |
| Payments on notes payable  | (287,062)             |
|  | <u>(557,358)</u>      |
| Net cash provided by (used in) capital and related financing activities                          |                       |
| Cash flows from investing activities   |                       |
| Investment earnings  | 803,150               |
| Proceeds from sale of assets   | -                     |
|  | <u>803,150</u>        |
| Net cash provided by investing activities  |                       |
| Net increase (decrease) in cash and cash equivalents   | 8,523,311             |
| Cash and investments - beginning of period   | 129,569,771           |
| Cash and investments - end of period   | <u>\$ 138,093,082</u> |
| Reconciliation of operating income (loss) to net cash provided by (used in) operating activities |                       |
| Operating income (loss)  | (7,206,021)           |
| Adjustments to reconcile operating income (loss) to net cash used in operating activities:       |                       |
| Depreciation and amortization  | 774,736               |
| Decreases (increases) in current assets:   |                       |
| Accounts receivable  | 2,985,101             |
| Prepayments and deposits   | (471,569)             |
| Due from other governmental units  | 4,957,801             |
| Due from Wayne County  |                       |
| Other assets   |                       |
| Increases (decreases) in current liabilities:  |                       |
| Accounts and contracts payable   | (24,618,363)          |
| IBNR Payable   | 30,175,154            |
| Accrued wages  | (245,388)             |
| Due to Wayne County  | 9,064,460             |
| Due to other governmental units  | 991,373               |
| Deferred revenue   | (8,129,766)           |
|  | <u>8,277,520</u>      |
| Net cash provided by (used in) operating activities  | <u>\$ 8,277,520</u>   |

CMHSP/PIHP ADMINISTRATION COST REPORT

Benefit Plan Management - Page 1

CMHSP: DETROIT WAYNE MENTAL HEALTH AUTHORITY

Reporting Period: FY 17/18

Certifying Name: STACIE DURANT

Contact Name/E Mail for Questions: SDURANT@DWMHA.COM

Title: CFO

Report Date: 2/28/2019

| CMHSP / PIHP Direct Operations         |                                       |   |                                      |   |
|--|---------------------------------------|---|--------------------------------------|---|
| Col A                                  | Column B<br>Expenditure Category      | Column C<br>Total Admin<br>Expenditures | Column D<br>Delegated<br>Admin Costs | Column E<br>Total CMHSP<br>Admin (sum of<br>columns C &<br>D) |
| <b>(A) Administrative Costs</b>        |                                       |   |                                      |   |
| A1                                     | General Management (Ops Mgmt) -A-     | \$4,703,292                             | \$5,954,697                          | \$10,657,989  |
| A2                                     | Financial Management -B-              | \$2,290,697                             | \$2,376,975                          | \$4,667,672   |
| A3                                     | Information Systems -C-               | \$3,759,301                             | \$2,143,182                          | \$5,902,483   |
| A4                                     | Provider Network Management -D-       | \$5,060,048                             | \$3,171,280                          | \$8,231,328   |
| A5                                     | Utilization Management -E-            | \$2,136,961                             | \$4,924,476                          | \$7,061,437   |
| A6                                     | Customer (Beneficiary) Services -F-   | \$4,749,751                             | \$4,357,522                          | \$9,107,273   |
| A7                                     | Quality Management -G-                | \$1,344,024                             | \$2,287,566                          | \$3,631,590   |
| A8                                     | <b>Total Administrative Costs</b>     | <b>\$24,044,074</b>                     | <b>\$25,215,699</b>                  | <b>\$49,259,773</b>   |
| <b>(B) Admin Costs by Benefit Plan</b> |                                       |   |                                      |   |
| B1                                     | PIHP 1915(b) Concurrent (c) Waiver    | \$17,788,545                            | \$20,632,777                         | \$38,421,322  |
| B2                                     | Healthy Michigan                      | \$3,229,728                             | \$2,966,950                          | \$6,196,678   |
| B3                                     | MI Health Link Benefit Plan           | \$758,615                               | \$254,681                            | \$1,013,296   |
| B4                                     | Intentionally left blank              |   | \$0                                  | \$0   |
| B5                                     | DD Children's Waiver Benefit Plan     | \$25,000                                | \$0                                  | \$25,000  |
| B6                                     | Intentionally left blank              |   | \$0                                  | \$0   |
| B7                                     | SED Waiver                            | \$25,000                                | \$0                                  | \$25,000  |
| B8                                     | General Fund Benefit Plan             | \$1,175,940                             | \$1,042,903                          | \$2,218,843   |
| ALL OTHER                              |                                       |   |                                      |   |
| B9a                                    | Prevention Indirect                   |   | \$0                                  | \$0   |
| B9b                                    | Grants                                |   | \$0                                  | \$0   |
| B9c                                    | Earned Contracts - ASO - SA - other   |   | \$0                                  | \$0   |
| B9d                                    | SUD non - Medicaid/HMP admin cost     | \$1,041,246                             | \$318,388                            | \$1,359,634   |
| B9e                                    | All Other Other                       |   | \$0                                  | \$0   |
| B9                                     | <b>All Other Total</b>                | <b>\$1,041,246</b>                      | <b>\$318,388</b>                     | <b>\$1,359,634</b>  |
| B10                                    | <b>Total Section (B) All Programs</b> | <b>\$24,044,074</b>                     | <b>\$25,215,699</b>                  | <b>\$49,259,773</b>   |
| <b>(C) Summary</b>                     |                                       |   |                                      |   |
| C1                                     | Total Expenditures by Benefit Plan    | \$795,984,948                           | \$605,504,015                        | \$94,421,354  |
| C2                                     | Total Plan Administration- (Col I)    | \$49,259,773                            | \$38,421,322                         | \$6,196,678   |
| C3                                     | % Plan Admin                          | 6.2%                                    | 6.3%                                 | 6.6%  |

NOTE: C2 benefit plan management costs matches/reconciles to Admin in other reports -- see instructions

| CMHSP / PIHP Direct Operations       |                                  |   |                                      |   |
|--------------------------------------|----------------------------------|---|--------------------------------------|---|
| Col A                                | Column B<br>Expenditure Category | Column C<br>Total Admin<br>Expenditures | Column D<br>Delegated<br>Admin Costs | Column E<br>Total CMHSP<br>Admin (sum of<br>columns C &<br>D) |
| <b>(D) Reconcile to FSR EXPENSES</b> |                                  |   |                                      |   |
| D1                                   | Payments into ISF                |   |                                      |   |
| D2                                   | Local match contribution         | 5050188                                 |                                      |   |
| D3                                   | Prior year adjustments           |   |                                      |   |
| D4                                   | Tax (Use tax)                    | 3707914                                 | 3435979                              | 271935  |
| D5                                   | Other specify:                   |   |                                      |   |
| D6                                   | Other specify:                   |   |                                      |   |
| D8                                   | <b>Total Reconciling Items</b>   | <b>\$8,758,102</b>                      | <b>\$3,435,979</b>                   | <b>\$271,935</b>  |
| D9                                   | <b>Total Expense (C1+D8)</b>     | <b>\$805,743,050</b>                    | <b>\$609,939,994</b>                 | <b>\$94,693,289</b>   |
| FSR                                  |                                  |   |                                      |   |
| FSR                                  | Medicaid: A290                   |   | \$609,939,994                        |   |
| FSR                                  | Healthy Michigan A1290           |   |                                      | \$94,693,289  |
| FSR                                  | MI Health Link AK290             |   |                                      |   |
| FSR                                  | Autism: AE290                    |   |                                      |   |
| FSR                                  | DDOW: F290                       |   |                                      |   |
| FSR                                  | Intentionally left blank         |   |                                      |   |
| FSR                                  | SEDW: E290                       |   |                                      |   |
| FSR                                  | <b>TOTAL EXPENSE :P290</b>       | <b>805743050</b>                        |                                      |   |

| Col A              | Column B<br>Expenditure Category   | Column C<br>Total Admin<br>Expenditures | Column D<br>Delegated<br>Admin Costs | Column E<br>Total CMHSP<br>Admin (sum of<br>columns C &<br>D) |
|--------------------|------------------------------------|---|--------------------------------------|---|
| <b>(E) Summary</b> |                                    |   |                                      |   |
| E1                 | Total Expenditures by Benefit Plan | \$795,984,948                           | \$605,504,015                        | \$94,421,354  |
| E2                 | Total Plan Administration- (Col I) | \$49,259,773                            | \$38,421,322                         | \$6,196,678   |
| E3                 | % Plan Admin                       | 6.2%                                    | 6.3%                                 | 6.6%  |

| Col A              | Column B<br>Expenditure Category   | Column C<br>Total Admin<br>Expenditures | Column D<br>Delegated<br>Admin Costs | Column E<br>Total CMHSP<br>Admin (sum of<br>columns C &<br>D) |
|--------------------|------------------------------------|---|--------------------------------------|---|
| <b>(F) Summary</b> |                                    |   |                                      |   |
| F1                 | Total Expenditures by Benefit Plan | \$795,984,948                           | \$605,504,015                        | \$94,421,354  |
| F2                 | Total Plan Administration- (Col I) | \$49,259,773                            | \$38,421,322                         | \$6,196,678   |
| F3                 | % Plan Admin                       | 6.2%                                    | 6.3%                                 | 6.6%  |

NOTE: C2 benefit plan management costs matches/reconciles to Admin in other reports -- see instructions

| Col A              | Column B<br>Expenditure Category   | Column C<br>Total Admin<br>Expenditures | Column D<br>Delegated<br>Admin Costs | Column E<br>Total CMHSP<br>Admin (sum of<br>columns C &<br>D) |
|--------------------|------------------------------------|---|--------------------------------------|---|
| <b>(G) Summary</b> |                                    |   |                                      |   |
| G1                 | Total Expenditures by Benefit Plan | \$795,984,948                           | \$605,504,015                        | \$94,421,354  |
| G2                 | Total Plan Administration- (Col I) | \$49,259,773                            | \$38,421,322                         | \$6,196,678   |
| G3                 | % Plan Admin                       | 6.2%                                    | 6.3%                                 | 6.6%  |

NOTE: C2 benefit plan management costs matches/reconciles to Admin in other reports -- see instructions

| Col A              | Column B<br>Expenditure Category   | Column C<br>Total Admin<br>Expenditures | Column D<br>Delegated<br>Admin Costs | Column E<br>Total CMHSP<br>Admin (sum of<br>columns C &<br>D) |
|--------------------|------------------------------------|---|--------------------------------------|---|
| <b>(H) Summary</b> |                                    |   |                                      |   |
| H1                 | Total Expenditures by Benefit Plan | \$795,984,948                           | \$605,504,015                        | \$94,421,354  |
| H2                 | Total Plan Administration- (Col I) | \$49,259,773                            | \$38,421,322                         | \$6,196,678   |
| H3                 | % Plan Admin                       | 6.2%                                    | 6.3%                                 | 6.6%  |

NOTE: C2 benefit plan management costs matches/reconciles to Admin in other reports -- see instructions

| Col A              | Column B<br>Expenditure Category   | Column C<br>Total Admin<br>Expenditures | Column D<br>Delegated<br>Admin Costs | Column E<br>Total CMHSP<br>Admin (sum of<br>columns C &<br>D) |
|--------------------|------------------------------------|---|--------------------------------------|---|
| <b>(I) Summary</b> |                                    |   |                                      |   |
| I1                 | Total Expenditures by Benefit Plan | \$795,984,948                           | \$605,504,015                        | \$94,421,354  |
| I2                 | Total Plan Administration- (Col I) | \$49,259,773                            | \$38,421,322                         | \$6,196,678   |
| I3                 | % Plan Admin                       | 6.2%                                    | 6.3%                                 | 6.6%  |

NOTE: C2 benefit plan management costs matches/reconciles to Admin in other reports -- see instructions

| Col A              | Column B<br>Expenditure Category   | Column C<br>Total Admin<br>Expenditures | Column D<br>Delegated<br>Admin Costs | Column E<br>Total CMHSP<br>Admin (sum of<br>columns C &<br>D) |
|--------------------|------------------------------------|---|--------------------------------------|---|
| <b>(J) Summary</b> |                                    |   |                                      |   |
| J1                 | Total Expenditures by Benefit Plan | \$795,984,948                           | \$605,504,015                        | \$94,421,354  |
| J2                 | Total Plan Administration- (Col I) | \$49,259,773                            | \$38,421,322                         | \$6,196,678   |
| J3                 | % Plan Admin                       | 6.2%                                    | 6.3%                                 | 6.6%  |

NOTE: C2 benefit plan management costs matches/reconciles to Admin in other reports -- see instructions

| Col A              | Column B<br>Expenditure Category   | Column C<br>Total Admin<br>Expenditures | Column D<br>Delegated<br>Admin Costs | Column E<br>Total CMHSP<br>Admin (sum of<br>columns C &<br>D) |
|--------------------|------------------------------------|---|--------------------------------------|---|
| <b>(K) Summary</b> |                                    |   |                                      |   |
| K1                 | Total Expenditures by Benefit Plan | \$795,984,948                           | \$605,504,015                        | \$94,421,354  |
| K2                 | Total Plan Administration- (Col I) | \$49,259,773                            | \$38,421,322                         | \$6,196,678   |
| K3                 | % Plan Admin                       | 6.2%                                    | 6.3%                                 | 6.6%  |

NOTE: C2 benefit plan management costs matches/reconciles to Admin in other reports -- see instructions

| Col A              | Column B<br>Expenditure Category   | Column C<br>Total Admin<br>Expenditures | Column D<br>Delegated<br>Admin Costs | Column E<br>Total CMHSP<br>Admin (sum of<br>columns C &<br>D) |
|--------------------|------------------------------------|---|--------------------------------------|---|
| <b>(L) Summary</b> |                                    |   |                                      |   |
| L1                 | Total Expenditures by Benefit Plan | \$795,984,948                           | \$605,504,015                        | \$94,421,354  |
| L2                 | Total Plan Administration- (Col I) | \$49,259,773                            | \$38,421,322                         | \$6,196,678   |
| L3                 | % Plan Admin                       | 6.2%                                    | 6.3%                                 | 6.6%  |

NOTE: C2 benefit plan management costs matches/reconciles to Admin in other reports -- see instructions

| Col A              | Column B<br>Expenditure Category   | Column C<br>Total Admin<br>Expenditures | Column D<br>Delegated<br>Admin Costs | Column E<br>Total CMHSP<br>Admin (sum of<br>columns C &<br>D) |
|--------------------|------------------------------------|---|--------------------------------------|---|
| <b>(M) Summary</b> |                                    |   |                                      |   |
| M1                 | Total Expenditures by Benefit Plan | \$795,984,948                           | \$605,504,015                        | \$94,421,354  |
| M2                 | Total Plan Administration- (Col I) | \$49,259,773                            | \$38,421,322                         | \$6,196,678   |
| M3                 | % Plan Admin                       | 6.2%                                    | 6.3%                                 | 6.6%  |

NOTE: C2 benefit plan management costs matches/reconciles to Admin in other reports -- see instructions

| Col A              | Column B<br>Expenditure Category   | Column C<br>Total Admin<br>Expenditures | Column D<br>Delegated<br>Admin Costs | Column E<br>Total CMHSP<br>Admin (sum of<br>columns C &<br>D) |
|--------------------|------------------------------------|---|--------------------------------------|---|
| <b>(N) Summary</b> |                                    |   |                                      |   |
| N1                 | Total Expenditures by Benefit Plan | \$795,984,948                           | \$605,504,015                        | \$94,421,354  |
| N2                 | Total Plan Administration- (Col I) | \$49,259,773                            | \$38,421,322                         | \$6,196,678   |
| N3                 | % Plan Admin                       | 6.2%                                    | 6.3%                                 | 6.6%  |

NOTE: C2 benefit plan management costs matches/reconciles to Admin in other reports -- see instructions

| Col A              | Column B<br>Expenditure Category   | Column C<br>Total Admin<br>Expenditures | Column D<br>Delegated<br>Admin Costs | Column E<br>Total CMHSP<br>Admin (sum of<br>columns C &<br>D) |
|--------------------|------------------------------------|---|--------------------------------------|---|
| <b>(O) Summary</b> |                                    |   |                                      |   |
| O1                 | Total Expenditures by Benefit Plan | \$795,984,948                           | \$605,504,015                        | \$94,421,354  |
| O2                 | Total Plan Administration- (Col I) | \$49,259,773                            | \$38,421,322                         | \$6,196,678   |
| O3                 | % Plan Admin                       | 6.2%                                    | 6.3%                                 | 6.6%  |

NOTE: C2 benefit plan management costs matches/reconciles to Admin in other reports -- see instructions

| Col A              | Column B<br>Expenditure Category   | Column C<br>Total Admin<br>Expenditures | Column D<br>Delegated<br>Admin Costs | Column E<br>Total CMHSP<br>Admin (sum of<br>columns C &<br>D) |
|--------------------|------------------------------------|---|--------------------------------------|---|
| <b>(P) Summary</b> |                                    |   |                                      |   |
| P1                 | Total Expenditures by Benefit Plan | \$795,984,948                           | \$605,504,015                        | \$94,421,354  |
| P2                 | Total Plan Administration- (Col I) | \$49,259,773                            | \$38,421,322                         | \$6,196,678   |
| P3                 | % Plan Admin                       | 6.2%                                    | 6.3%                                 | 6.6%  |

NOTE: C2 benefit plan management costs matches/reconciles to Admin in other reports -- see instructions

| Col A              | Column B<br>Expenditure Category   | Column C<br>Total Admin<br>Expenditures | Column D<br>Delegated<br>Admin Costs | Column E<br>Total CMHSP<br>Admin (sum of<br>columns C &<br>D) |
|--------------------|------------------------------------|---|--------------------------------------|---|
| <b>(Q) Summary</b> |                                    |   |                                      |   |
| Q1                 | Total Expenditures by Benefit Plan | \$795,984,948                           | \$605,504,015                        | \$94,421,354  |
| Q2                 | Total Plan Administration- (Col I) | \$49,259,773                            | \$38,421,322                         | \$6,196,678   |
| Q3                 | % Plan Admin                       | 6.2%                                    | 6.3%                                 | 6.6%  |

NOTE: C2 benefit plan management costs matches/reconciles to Admin in other reports -- see instructions

| Col A              | Column B<br>Expenditure Category   | Column C<br>Total Admin<br>Expenditures | Column D<br>Delegated<br>Admin Costs | Column E<br>Total CMHSP<br>Admin (sum of<br>columns C &<br>D) |
|--------------------|------------------------------------|---|--------------------------------------|---|
| <b>(R) Summary</b> |                                    |   |                                      |   |
| R1                 | Total Expenditures by Benefit Plan | \$795,984,948                           | \$605,504,015                        | \$94,421,354  |
| R2                 | Total Plan Administration- (Col I) | \$49,259,773                            | \$38,421,322                         | \$6,196,678   |
| R3                 | % Plan Admin                       | 6.2%                                    | 6.3%                                 | 6.6%  |

NOTE: C2 benefit plan management costs matches/reconciles to Admin in other reports -- see instructions

| Col A              | Column B<br>Expenditure Category   | Column C<br>Total Admin<br>Expenditures | Column D<br>Delegated<br>Admin Costs | Column E<br>Total CMHSP<br>Admin (sum of<br>columns C &<br>D) |
|--------------------|------------------------------------|---|--------------------------------------|---|
| <b>(S) Summary</b> |                                    |   |                                      |   |
| S1                 | Total Expenditures by Benefit Plan | \$795,984,948                           | \$605,504,015                        | \$94,421,354  |
| S2                 | Total Plan Administration- (Col I) | \$49,259,773                            | \$38,421,322                         | \$6,196,678   |
| S3                 | % Plan Admin                       | 6.2%                                    | 6.3%                                 | 6.6%  |

NOTE: C2 benefit plan management costs matches/reconciles to Admin in other reports -- see instructions

| Col A              | Column B<br>Expenditure Category   | Column C<br>Total Admin<br>Expenditures | Column D<br>Delegated<br>Admin Costs | Column E<br>Total CMHSP<br>Admin (sum of<br>columns C &<br>D) |
|--------------------|------------------------------------|---|--------------------------------------|---|
| <b>(T) Summary</b> |                                    |   |                                      |   |
| T1                 | Total Expenditures by Benefit Plan | \$795,984,948                           | \$605,504,015                        | \$94,421,354  |
| T2                 | Total Plan Administration- (Col I) | \$49,259,773                            | \$38,421,322                         | \$6,196,678   |
| T3                 | % Plan Admin                       | 6.2%                                    | 6.3%                                 | 6.6%  |

NOTE: C2 benefit plan management costs matches/reconciles to Admin in other reports -- see instructions

| Col A              | Column B<br>Expenditure Category   | Column C<br>Total Admin<br>Expenditures | Column D<br>Delegated<br>Admin Costs | Column E<br>Total CMHSP<br>Admin (sum of<br>columns C &<br>D) |
|--------------------|------------------------------------|---|--------------------------------------|---|
| <b>(U) Summary</b> |                                    |   |                                      |   |
| U1                 | Total Expenditures by Benefit Plan | \$795,984,948                           | \$605,504,015                        | \$94,421,354  |
| U2                 | Total Plan Administration- (Col I) | \$49,259,773                            | \$38,421,322                         | \$6,196,678   |
| U3                 | % Plan Admin                       | 6.2%                                    | 6.3%                                 | 6.6%  |

NOTE: C2 benefit plan management costs matches/reconciles to Admin in other reports -- see instructions

| Col A              | Column B<br>Expenditure Category   | Column C<br>Total Admin<br>Expenditures | Column D<br>Delegated<br>Admin Costs | Column E<br>Total CMHSP<br>Admin (sum of<br>columns C &<br>D) |
|--------------------|------------------------------------|---|--------------------------------------|---|
| <b>(V) Summary</b> |                                    |   |                                      |   |
| V1                 | Total Expenditures by Benefit Plan | \$795,984,948                           | \$605,504,015                        | \$94,421,354  |
| V2                 | Total Plan Administration- (Col I) | \$49,259,773                            | \$38,421,322                         | \$6,196,678   |
| V3                 | % Plan Admin                       | 6.2%                                    | 6.3%                                 | 6.6%  |

NOTE: C2 benefit plan management costs matches/reconciles to Admin in other reports -- see instructions

| Col A              | Column B<br>Expenditure Category   | Column C<br>Total Admin<br>Expenditures | Column D<br>Delegated<br>Admin Costs | Column E<br>Total CMHSP<br>Admin (sum of<br>columns C &<br>D) |
|--------------------|------------------------------------|---|--------------------------------------|---|
| <b>(W) Summary</b> |                                    |   |                                      |   |
| W1                 | Total Expenditures by Benefit Plan | \$795,984,948                           | \$605,504,015                        | \$94,421,354  |
| W2                 | Total Plan Administration- (Col I) | \$49,259,773                            | \$38,421,322                         | \$6,196,678   |
| W3                 | % Plan Admin                       | 6.2%                                    | 6.3%                                 | 6.6%  |

NOTE: C2 benefit plan management costs matches/reconciles to Admin in other reports -- see instructions

| Col A              | Column B<br>Expenditure Category   | Column C<br>Total Admin<br>Expenditures | Column D<br>Delegated<br>Admin Costs | Column E<br>Total CMHSP<br>Admin (sum of<br>columns C &<br>D) |
|--------------------|------------------------------------|---|--------------------------------------|---|
| <b>(X) Summary</b> |                                    |   |                                      |   |
| X1                 | Total Expenditures by Benefit Plan | \$795,984,948                           | \$605,504,015                        | \$94,421,354  |
| X2                 | Total Plan Administration- (Col I) | \$49,259,773                            | \$38,421,322                         | \$6,196,678   |
| X3                 | % Plan Admin                       | 6.2%                                    | 6.3%                                 | 6.6%  |

NOTE: C2 benefit plan management costs matches/reconciles to Admin in other reports -- see instructions

| Col A              | Column B<br>Expenditure Category   | Column C<br>Total Admin<br>Expenditures | Column D<br>Delegated<br>Admin Costs | Column E<br>Total CMHSP<br>Admin (sum of<br>columns C &<br>D) |
|--------------------|------------------------------------|---|--------------------------------------|---|
| <b>(Y) Summary</b> |                                    |   |                                      |   |
| Y1                 | Total Expenditures by Benefit Plan | \$795,984,948                           | \$605,504,015                        | \$94,421,354  |
| Y2                 | Total Plan Administration- (Col I) | \$49,259,773                            | \$38,421,322                         | \$6,196,678   |
| Y3                 | % Plan Admin                       | 6.2%                                    | 6.3%                                 | 6.6%  |

NOTE: C2 benefit plan management costs matches/reconciles to Admin in other reports -- see instructions

|     | (D) Reconcile to FSR EXPENSES | Total Program Expense | PHP-Med Spec Serv inc HSW | Healthy Michigan | MI Health Link Benefit Plan | intentionally left blank | DD Children's Waiver | intentionally left blank | SED Waiver | General Fund Benefit | All other    |
|-----|-------------------------------|-----------------------|---------------------------|------------------|-----------------------------|--------------------------|----------------------|--------------------------|------------|----------------------|--------------|
| D1  | Payments into ISF             |                       |                           |                  |                             |                          |                      |                          |            |                      |              |
| D2  | Local match contribution      | 5050188               |                           |                  |                             |                          |                      |                          |            |                      |              |
| D3  | Prior year adjustments        |                       |                           |                  |                             |                          |                      |                          |            |                      |              |
| D4  | Tax (Use tax)                 | 3707914               | 3435979                   | 271935           |                             |                          |                      |                          |            |                      |              |
| D5  | Other-specify:                |                       |                           |                  |                             |                          |                      |                          |            |                      |              |
| D6  | Other-specify:                |                       |                           |                  |                             |                          |                      |                          |            |                      |              |
| D8  | Total Reconciling Items       | \$9,758,102           | \$3,435,979               | \$271,935        | \$0                         | \$0                      | \$0                  | \$0                      | \$0        | \$0                  | \$0          |
| D9  | Total Expense (C1+D8)         | \$805,743,050         | \$609,939,994             | \$94,693,289     | \$9,541,468                 | \$0                      | \$546,090            | \$0                      | \$854,077  | \$40,330,554         | \$44,767,390 |
| FSR |                               |                       |                           |                  |                             |                          |                      |                          |            |                      |              |
| FSR | Medicaid: A290                |                       |                           |                  |                             |                          |                      |                          |            |                      |              |
| FSR | Healthy Michigan A1290        |                       |                           |                  |                             |                          |                      |                          |            |                      |              |
| FSR | MI Health Link AK290          |                       |                           |                  |                             |                          |                      |                          |            |                      |              |
| FSR | Autism: AE290                 |                       |                           | \$94,693,289     | \$9,541,468                 |                          |                      |                          |            |                      |              |
| FSR | DDCW: F290                    |                       |                           |                  |                             |                          | \$546,090            |                          |            |                      |              |
| FSR | intentionally left blank      |                       |                           |                  |                             |                          |                      |                          |            |                      |              |
| FSR | (SEDW: E290                   |                       |                           |                  |                             |                          |                      |                          | \$854,077  |                      |              |
| FSR | TOTAL EXPENSE :P290           | 805743050             |                           |                  |                             |                          |                      |                          |            |                      |              |

**CMHSP/PIHP ADMINISTRATION REPORTING**  
Delegated Administration Detail - Page 2

**CMHSP:** DETROIT WAYNE MENTAL HEALTH AUTHORITY  
**Reporting Period:** FY 17 / 18  
**Contact Name / E Mail for Questions:** SDURANT@DWMHA.COM  
**Report Date:** 2/28/2019

| Col A | Column B<br>Expenditure Category       | CARELINK           | CONSUMERLINK       | COMMUNITY<br>LIVING<br>SERVICES | INTEGRATED<br>CARE<br>ALLIANCE | WELLPLACE<br>(Access<br>Center) | Entity:    | Entity:    | Entity:    | Entity:    | Total<br>(also reported<br>on page 1<br>column H) |
|-------|--|--------------------|--------------------|---------------------------------|--------------------------------|---------------------------------|------------|------------|------------|------------|---|
|       | <b>(A) Administrative Costs</b>        |                    |                    |                                 |                                |                                 |            |            |            |            |   |
| A1    | General Management (Ops Mgmt) -        | \$1,403,929        | \$568,014          | \$1,723,605                     | \$516,965                      | \$1,742,185                     |            |            |            |            | \$5,954,697                                       |
| A2    | Financial Management -B-               | \$661,726          | \$267,727          | \$752,119                       | \$607,301                      | \$88,103                        |            |            |            |            | \$2,376,975                                       |
| A3    | Information Systems -C-                | \$728,116          | \$294,586          | \$692,004                       | \$209,108                      | \$219,366                       |            |            |            |            | \$2,143,182                                       |
| A4    | Provider Network Management -D-        | \$680,950          | \$275,505          | \$299,579                       | \$113,417                      | \$1,801,830                     |            |            |            |            | \$3,171,280                                       |
| A5    | Utilization Management -E-             | \$3,340,823        | \$1,048,305        | \$54,431                        | \$405,449                      | \$75,468                        |            |            |            |            | \$4,924,476                                       |
| A6    | Customer (Beneficiary) Services -F-    | \$553,162          | \$223,803          | \$627,334                       | \$167,263                      | \$2,785,960                     |            |            |            |            | \$4,357,522                                       |
| A7    | Quality Management -G-                 | \$1,078,951        | \$436,531          | \$213,608                       | \$405,449                      | \$153,028                       |            |            |            |            | \$2,287,566                                       |
| A8    | <b>Total Administrative Costs</b>      | <b>\$8,447,656</b> | <b>\$3,114,472</b> | <b>\$4,362,680</b>              | <b>\$2,424,952</b>             | <b>\$6,865,939</b>              | <b>\$0</b> | <b>\$0</b> | <b>\$0</b> | <b>\$0</b> | <b>\$25,215,699</b>                               |
|       | <b>(B) Admin Costs by Benefit Plan</b> |                    |                    |                                 |                                |                                 |            |            |            |            |   |
| B1    | PIHP 1915(D) Concurrent (c) Waiver     | \$6,375,880        | \$2,912,013        | \$4,141,659                     | \$2,228,054                    | \$4,975,161                     |            |            |            |            | \$20,632,777                                      |
| B2    | Healthy Michigan                       | \$1,751,203        | \$133,230          | \$70,769                        | \$91,712                       | \$920,036                       |            |            |            |            | \$2,966,950                                       |
| B3    | MI Health Link Benefit Plan            | \$520              | \$10               | \$6                             | \$15                           | \$254,130                       |            |            |            |            | \$254,681   |
| B4    | intentionally left blank               |                    |                    |                                 |                                |                                 |            |            |            |            | \$0   |
| B5    | DD Children's Waiver Benefit Plan      | \$0                | \$0                | \$0                             | \$0                            | \$0                             |            |            |            |            | \$0   |
| B6    | intentionally left blank               |                    |                    |                                 |                                |                                 |            |            |            |            | \$0   |
| B7    | SED Waiver                             | \$0                | \$0                | \$0                             | \$0                            | \$0                             |            |            |            |            | \$0   |
| B8    | General Fund Benefit Plan              | \$320,053          | \$69,219           | \$150,236                       | \$105,171                      | \$398,224                       |            |            |            |            | \$1,042,903                                       |
| B9a   | ALL OTHER                              |                    |                    |                                 |                                |                                 |            |            |            |            | \$0   |
| B9a   | Prevention Indirect                    |                    |                    |                                 |                                |                                 |            |            |            |            | \$0   |
| B9b   | Grants                                 |                    |                    |                                 |                                |                                 |            |            |            |            | \$0   |
| B9c   | Earned Contracts - ASO - SA - other    |                    |                    |                                 |                                |                                 |            |            |            |            | \$0   |
| B9d   | CA non - Medicaid/ABW admin cost       |                    |                    |                                 |                                | \$318,388                       |            |            |            |            | \$318,388   |
| B9e   | All Other Other                        |                    |                    |                                 |                                |                                 |            |            |            |            | \$0   |
| B9    | All Other Total                        | \$0                | \$0                | \$0                             | \$0                            | \$318,388                       | \$0        | \$0        | \$0        | \$0        | \$318,388   |
| B10   | <b>Total Section (B) All Programs</b>  | <b>\$8,447,656</b> | <b>\$3,114,472</b> | <b>\$4,362,680</b>              | <b>\$2,424,952</b>             | <b>\$6,865,939</b>              | <b>\$0</b> | <b>\$0</b> | <b>\$0</b> | <b>\$0</b> | <b>\$25,215,699</b>                               |

**Administrative Reporting -- Contractual Service Provider-Most Recent 990 Tax Return  
Top 6 Contractual Providers of the CMHSP with CMHSP reporting threshold of \$500,000 per provider**

**CMHSP:** DETROIT WAYNE MENTAL HEALTH AUTHORITY  
**Reporting Period:** FY 17 / 18  
**Contact Name/E Mail for Questions:** SDURANT@DWMHA.COM  
**Report Date:** 2/28/2019

Report from Most Recent 990 IRS Form -- Column C - Management and General Expenses

| 990 Line # | Note: provide name and address of each provider                      | Community Living Services<br>35425 Michigan Ave.<br>West Wayne, Michigan 48184 | Personal Accounting Services<br>20600 Eureka Road<br>Suite 200<br>Taylor, MI 48180 | Money Minders Plus, LLC<br>6012 Merriman Road<br>Garden City, MI 48135 | Quest 36141 Schoolcraft Road<br>Livonia, MI 48150 | Community Choices 26405 Plymouth Rd<br>Redford, MI 48239 | The ARC of Northwestern Wayne County<br>26049 Five Mile Road<br>Redford, Michigan 48239 |
|------------|--|--|--|--|---|--|---|
|            | <b>Provider Category</b>   |  |  |  |   |  |   |
| FY 18      | Total CMHSP Expenditures   | \$157,272,211  | \$20,068,262   | \$14,961,553   | \$16,171,570                                      | \$7,745,802  | \$6,478,571   |
| FY 17      | Total CMHSP Expenditures   | \$156,332,331  | \$20,011,390   | \$14,327,346   | \$17,353,416                                      | \$7,678,008  | \$6,608,396   |
|            | <b>Provider Type</b>   | MCPN/Provider  | Fiscal Intermediary  | Fiscal Intermediary  | Residential Provider                              | Residential Provider                                     | Fiscal Intermediary   |
|            | <b>Profit Type: non-profit or for-profit</b>                         | Non-Profit   | For Profit   | For Profit   | Non-Profit  | Non-Profit   | Non-Profit  |
|            | <b>Tax Return Year:</b>  | 2018   | 2018   | 2018   | 2017  | 2017   | 2017  |
|            | <b>990 Report Row Title</b>  |  |  |  |   |  |   |
| 12         | Provider Reported total revenue                                      | 155,591,619  | 20,068,262   | 17,651,995   | 17,310,402  | 7,692,060  | 928,053   |
| 25         | Part IX--Row 25 Col A-total Expenses                                 | 156,332,331  | 20,068,262   | 17,625,567   | 17,353,416  | 7,745,802  | 627,389   |
|            | <b>990 Form; Part IX, Column C</b>                                   |  |  |  |   |  |   |
| 5          | Compensation of current Officers, directors, trustees, key employees | 665,623  | 231,957  | 81,439   | 0   | 0  | 4,443   |
| 6          | Compensation to disqualified persons                                 | 0  | 0  | 0  | 234,023   | 0  | 0   |
| 7          | Other salaries/wages   | 1,813,525  | 384,148  | 210,807  | 591,417   | 545,816  | 11,678  |
| 8          | Pension Plan contributions   | 76,481   | 69,045   | 0  | 0   | 0  | 0   |
| 9          | Other employee benefits  | 1,053,828  | 25,067   | 47,803   | 38,042  | 131,655  | 84  |
| 10         | Payroll taxes  | 205,810  | 43,185   | 26,415   | 30,632  | 45,214   | 1,173   |
| 11         | <b>Fees for services (non employees)</b>                             |  |  |  |   |  |   |
|            | a. management  | 0  | 0  | 0  | 0   | 0  | 0   |
|            | b. legal   | 18,164   | 4,411  | 0  | 0   | 5,960  | 0   |
|            | c. accounting  | 29,529   | 3,526  | 1,590  | 0   | 25,611   | 25,468  |
|            | d. lobbying  | 0  | 0  | 0  | 0   | 0  | 0   |
|            | e. professional fundraising services                                 |  |  |  |   |  |   |
|            | f. investment management fees  | 0  | 0  | 0  | 0   | 0  | 9,656   |
|            | g. other   | 248,501  | 44,710   | 0  | 323,071   | 0  | 0   |
| 12         | Advertising and Promotions   | 11,941   | 0  | 0  | 0   | 0  | 0   |
| 13         | Office expenses  | 80,384   | 47,113   | 0  | 15,875  | 1,802  | 1,974   |
| 14         | Information technology   | 22,396   | 22,397   | 0  | 0   | 0  | 0   |
| 15         | Royalties  | 0  | 0  | 0  | 0   | 0  | 0   |
| 16         | Occupancy  | 479,496  | 0  | 44,332   | 193,526   | 64,446   | 634   |
| 17         | Travel   | 29,687   | 801  | 0  | 0   | 0  | 394   |
|            | Payments- travel/entertain-public officials                          | 0  | 0  | 0  | 0   | 0  | 0   |
| 19         | Conferences, conventions, meetings                                   | 156,756  | 0  | 0  | 294   | 0  | 487   |
| 20         | Interest   | 9,336  | 0  | 0  | 44  | 5,897  | 0   |
| 21         | Payments to affiliates   | 0  | 0  | 0  | 7,100   | 0  | 0   |
| 22         | Depreciation, depletion, amortization                                | 67,802   | 0  | 0  | 67,779  | 0  | 292   |
| 23         | Insurance  | 200,363  | 6,706  | 3,670  | 0   | 730  | 4,629   |
| 24         | <b>Other-list...</b>   |  |  |  |   |  |   |
|            | a. Consumables   | 0  | 23,075   | 13,010   |   | 5,073  | 0   |
|            | b. Utilities   | 0  | 5,151  | 7,831  |   | 15,992   | 0   |
|            | c. Equipment   | 0  | 13,623   | 15,773   |   | 0  | 0   |
|            | d. Bad Debt  | 0  | 0  | 0  |   | 0  | 0   |
|            | e.   |  | 4,683  |  |   | 0  | 0   |
|            | f. all other   |  | 10,576   | 4,076  | 89,135  | 2,252  | 2,146   |
| 25         | <b>Total</b>   | <b>5,463,324</b>   | <b>940,174</b>   | <b>456,746</b>   | <b>1,590,938</b>                                  | <b>850,448</b>   | <b>63,058</b>   |
| calc       | Administrative Cost as % total Provider Revenue                      | 3.5%   | 4.7%   | 2.6%   | 9.2%  | 11.0%  | 10.1%   |

| The ARC of<br>Western Wayne<br>County<br>2257 S. Wayne<br>Road<br>Westland,<br>Michigan 48186 | Carelink<br>Network 1333<br>Brewery Park<br>Blvd No 300<br>Detroit, MI<br>48207 | ConsumerLink<br>Network<br>1333 Brewery<br>Park Blvd No<br>300 Detroit, MI<br>48207 | Community<br>Care Services<br>26184 E. Outer<br>Drive<br>Lincoln Park,<br>Michigan 48126 | Centria 41521<br>W.11 Mile Rd<br>Novi, Michigan<br>48375 | Detroit Central<br>City CMH<br>10 Petersboro<br>Detroit,<br>Michigan<br>48201 | Development<br>Centers<br>17421<br>Telegraph Road<br>Detroit,<br>Michigan 48219 | Goodwill<br>Industries of<br>Greater Detroit<br>3111 Grand<br>River Ave.,<br>Detroit, MI<br>48208 | Hegira<br>8623 North<br>Wayne Road<br>Westland,<br>Michigan 48185 |
|---|---|---|--|--|---|---|---|---|
| \$4,560,370   | 276,636,923   | \$100,713,378   | \$9,048,826  | \$32,697,258   | \$6,686,131   | \$14,328,413  | \$2,786,642   | \$24,571,096  |
| \$4,857,372   | \$169,098,816   | \$78,761,071  | \$8,815,306  | \$19,210,166   | \$7,985,293   | \$15,715,240  | \$2,843,407   | \$25,572,369  |
| Fiscal<br>Intermediary  | MCPN  | MCPN  | CMHSP  | CMHSP  | CMHSP   | CMHSP   | CMHSP   | CMHSP   |
| Non-Profit  | Non-Profit  | Non-Profit  | Non-Profit   | For-Profit   | Non-Profit  | Non-Profit  | Non-Profit  | Non-Profit  |
| 2018  | 2017  | 2017  | 2017   | 2018   | 2016  | 2018  | 2017  | 2017  |
| 619,937   | 276,693,443   | 100,813,375   | 11,289,221   | 128,925,001  | 14,029,567  | 24,530,889  | 21,014,108  | 28,052,641  |
| 645,386   | 276,636,923   | 100,713,378   | 8,815,306  | 82,878,333   | 13,691,839  | 24,374,439  | 19,798,077  | 26,757,163  |

|        |           |           |           |            |           |           |           |           |
|--------|-----------|-----------|-----------|------------|-----------|-----------|-----------|-----------|
| 0      | 0         | 0         | 145,357   | 1,970,943  | 152,856   | 406,301   | 178,287   | 682,617   |
| 0      | 0         | 0         | 0         | 0          | 0         | 0         | 0         | 0         |
| 31,962 | 0         | 0         | 663,715   | 13,489,040 | 739,629   | 685,611   | 0         | 1,682,479 |
| 0      | 0         | 0         | 0         | 0          | 56,446    | 0         | 0         | 0         |
| 5,373  | 0         | 0         | 126,034   | 369,342    | 113,783   | 233,208   | 7,286     | 504,961   |
| 1,842  | 0         | 0         | 67,220    | 1,773,396  | 99,320    | 105,314   | 27,686    | 0         |
| 0      | 0         | 0         | 0         | 0          | 24,165    | 0         | 97,699    | 1,435     |
| 0      | 0         | 0         | 0         | 4,105,202  | 0         | 18,710    | 4,059     | 5,750     |
| 6,245  | 0         | 0         | 0         | 280,927    | 0         | 0         | 13,154    | 45,980    |
| 0      | 0         | 0         | 0         | 150,000    | 0         | 0         | 1,928     | 0         |
| 0      | 0         | 0         | 0         | 0          | 0         | 10,783    | 0         | 0         |
| 0      | 8,583,395 | 3,157,680 | 357,631   | 2,508,204  | 0         | 144,172   | 0         | 656,270   |
| 0      | 0         | 0         | 0         | 1,055,496  | -3,834    | 0         | 0         | 0         |
| 0      | 0         | 0         | 181,588   | 1,561,496  | 32,825    | 41,740    | 0         | 197,060   |
| 0      | 0         | 0         | 0         | 1,551,303  | 26,017    | 0         | 0         | 0         |
| 0      | 0         | 0         | 0         | 0          | 0         | 0         | 0         | 0         |
| 0      | 0         | 0         | 87,533    | 2,618,865  | 49,175    | 7,372     | 590,153   | 247,523   |
| 0      | 0         | 0         | 0         | 2,317,594  | 0         | 2,833     | 24,419    | 11,408    |
| 0      | 0         | 0         | 0         | 0          | 0         | 0         | 0         | 0         |
| 0      | 0         | 0         | 0         | 0          | 12,863    | 2,734     | 47,733    | 0         |
| 0      | 0         | 0         | 4,866     | 0          | 0         | 83,916    | 0         | 0         |
| 0      | 0         | 0         | 0         | 0          | 0         | 0         | 0         | 0         |
| 0      | 0         | 0         | 5,128     | 1,070,754  | 168,500   | 43,228    | 0         | 77,772    |
| 1,850  | 0         | 0         | 17,234    | 444,997    | 12,316    | 53,861    | 245,558   | 100,531   |
| 0      | 0         | 0         | 0         | 0          | 0         | 0         | 0         | 0         |
| 0      | 0         | 0         | 764       | 0          | 0         | 55,141    | 0         | 0         |
| 0      | 0         | 0         | 20,303    | 0          | 0         | 0         | 0         | 0         |
| 625    | 0         | 0         | 40,691    | 0          | 0         | 0         | 0         | 23,397    |
| 0      | 0         | 0         | 20,518    | 5,304,911  | 0         | 0         | 0         | 0         |
| 0      | 0         | 0         | 0         | 331,846    | 0         | 133,949   | 0         | 0         |
| 6,482  | 0         | 0         | 0         | 44,258     | 755,646   | 63,407    | 332,774   | 126,811   |
| 54,379 | 8,583,395 | 3,157,680 | 1,738,582 | 40,948,574 | 2,239,707 | 2,092,280 | 1,570,736 | 4,363,994 |
| 8.4%   | 3.1%      | 3.1%      | 19.7%     | 49.4%      | 16.4%     | 8.6%      | 7.9%      | 16.3%     |



| ICCS<br>20276<br>Middlebelt<br>Road, Suite 1<br>Livonia, MI<br>48152-2054 | Imani<br>Residential<br>Services<br>24270 W Seven<br>Mile Rd,<br>Detroit MI 48219 | Lincoln<br>Behavioral<br>Services, 9315<br>Telegraph,<br>Redford, MI<br>48239 | Mariners Inn<br>445 Ledyard<br>Detroit, Michigan<br>48201 | Neighborhood<br>Service<br>Organization<br>882 Oakman<br>Blvd., Suite C.<br>Detroit,<br>Michigan 48238 | Northeast<br>Guidance<br>Center 2900<br>Conner, Bldg A<br>Detroit, MI<br>48215 | Starfish Family<br>Services<br>729115 Carlyle<br>St.<br>Inkster, 48141 | STEP 2941<br>South Guley<br>Rd.<br>Dearborn, MI<br>48124-3160 |
|---|---|---|---|--|--|--|---|
| \$8,903,331   | \$3,506,258   | \$10,746,677  | \$3,867,607   | \$13,204,205   | \$12,985,339   | \$40,542,844   | \$17,069,366  |
| \$6,269,568   | \$3,425,957   | \$11,422,433  | \$3,295,631   | \$12,163,961   | \$12,503,085   | \$37,314,566   | \$18,348,892  |
| Residential<br>Services   | Residential<br>Services   | CMHSP   | Residential<br>Substance Abuse<br>Center                  | CMHSP  | CMHSP  | CMHSP  | CMHSP   |
| FOR-PROFIT  | Non-Profit  | Non-Profit  | Non-Profit  | Non-Profit   | Non-Profit   | Non-Profit   | Non-Profit  |
| 2018  | 2016  | 2017  | 2016  | 2018   | 2016   | 2017   | 2016  |
| 9,960,206   | 3,550,870   | 14,888,034  | 4,503,805   | 19,776,679   | 10,804,558   | 40,988,875   | 18,012,636  |
| 8,903,331   | 3,506,258   | 14,193,885  | 3,742,489   | 20,082,927   | 12,985,339   | 40,542,844   | 18,348,892  |

|           |         |           |         |            |           |           |           |
|-----------|---------|-----------|---------|------------|-----------|-----------|-----------|
| 465,687   | 52,000  | 672,496   | 17,191  | 617,814    | 34,322    | 989,180   | 248,313   |
|           | 0       |           | 0       | 0          | 0         | 0         | 0         |
| 5,695,584 | 82,733  | 395,591   | 272,111 | 1,170,411  | 472,599   | 1,022,077 | 343,829   |
|           | 0       | 48,616    | 0       | 19,509     | 21,976    | 60,079    | 28,931    |
| 399,004   | 22,945  | 176,516   | 23,319  | 648,878    | 175,933   | 73,486    | 90,991    |
| 1,129,177 | 19,160  | 77,507    | 21,759  | 112,199    | 40,718    | 160,980   | 34,016    |
|           | 0       |           | 0       | 0          | 0         | 0         | 0         |
| 5,834     | 0       |           | 0       | 55,945     | 1,088     | 64,575    | 22,753    |
| 5,842     | 0       | 10,425    | 0       | 103,630    | 6,842     | 23,410    | 37,500    |
|           | 0       |           | 0       | 0          | 0         | 0         | 0         |
|           | 0       |           | 0       | 0          | 0         | 0         | 0         |
| 99,231    | 0       | 8,310     | 22,926  | 274,620    | 143,004   | 186,023   | 250,703   |
| 25        | 0       |           | 0       | 9,778      | 19,854    | 16,800    | 13,241    |
| 72,401    | 0       | 95,583    | 3,673   | 164,989    | 73,744    | 39,798    | 5,056     |
| 26,688    | 0       | 66,720    | 0       | 222,960    | 0         | 260,711   | 32,699    |
|           | 0       |           | 0       | 0          | 0         | 0         | 0         |
| 511,471   | 26,404  | 130,044   | 33,166  | 218,316    | 142,488   | 173,307   | 53        |
|           | 0       | 9,836     | 5       | 21,044     | 3,927     | 0         | 30,538    |
|           | 0       |           | 0       | 0          | 0         | 0         | 0         |
| 14,349    | 0       | 16,583    | 8,856   | 18,360     | 0         | 46,027    | 0         |
|           | 4,795   | 1,413     | 0       | 52,529     | 0         | 992       | 15,689    |
|           | 0       |           | 0       | 0          | 0         | 0         | 0         |
|           | 5,218   | 12,793    | 2,697   | 89,727     | 25,642    | 58,970    | 62,220    |
| 33,829    | 3,016   | 18,823    | 727     | 36,505     | 29,971    | 39,337    | 33,657    |
|           |         |           |         |            |           |           |           |
| 200,814   | 0       |           | 46      | 0          | 0         | 45,151    | 0         |
| 19,992    | 7,125   |           | 61,438  | -2,232,286 | 14,914    | 29,988    | 3,178     |
| 15,440    | 416     |           | 0       | 51,473     | 24,027    | 330,917   | 0         |
|           | 0       |           | 857     | 0          | 19,381    | 12,618    | 0         |
|           | 0       | 13,000    | 0       | 23,560     | 29,650    | 0         | 6,063     |
| 207,963   | 0       | 32        | 2,449   | -28,776    |           | 197,907   | 87,846    |
| 8,903,331 | 223,812 | 1,754,288 | 471,220 | 1,651,185  | 1,280,080 | 3,832,333 | 1,347,276 |
| 7.5%      | 6.4%    | 12.4%     | 12.6%   | 8.2%       | 9.9%      | 9.5%      | 7.3%      |

| The Children's<br>Center of<br>Wayne County<br>101 East<br>Alexandrine<br>Detroit,<br>Michigan 48201 | TEAM Mental<br>Health 921<br>Howard<br>Dearborn,<br>Michigan 48124 | The Guidance<br>Center<br>13101 Allen<br>Rd., Suite 500<br>Southgate,<br>Michigan<br>48195 | Wayne Center<br>100 River Place<br>Dr.,<br>Suite 250<br>Detroit,<br>Michigan 48207 |
|--|--|--|--|
|  |  |  |  |
| \$21,391,068   | \$22,840,925   | \$18,515,748   | \$3,480,298  |
| \$23,485,294   | \$17,604,148   | \$21,111,418   | \$3,682,459  |
| CMHSP  | CMHSP  | CMHSP  | CMHSP  |
| Non-Profit   | For-Profit   | Non-Profit   | Non-Profit   |
| 2018   | 2017   | 2016   | 2017   |
|  |  |  |  |
| 24,320,972   | 26,704,533   | 38,056,629   | 3,515,072  |
| 27,198,490   | 7,607,176  | 38,329,625   | 3,682,459  |
|  |  |  |  |
| 220,852  | 826,765  | 624,788  |  |
|  |  | 0  |  |
| 1,475,623  | 1,953,118  | 1,814,668  | 244,374  |
| 30,450   |  | 64,054   |  |
| 269,583  | 333,006  | 605,624  | 62,021   |
| 187,563  | 245,020  | 171,807  | 21,357   |
|  |  |  |  |
| 21,469   | 81,122   | 0  |  |
| 75,450   | 476,222  | 67,652   |  |
|  | 240,104  | 61,602   |  |
|  |  | 0  |  |
|  |  |  |  |
| 21,469   |  | 0  |  |
| 650,245  | 281,183  | 13,404   |  |
| 252,658  | 476,688  | 0  |  |
| 52,464   | 116,886  | 42,279   |  |
| 409,362  | 296,383  | 0  |  |
|  |  | 0  |  |
| 542,585  | 90,240   | 363,458  | 39,927   |
| 1,001  | 323,636  | 17,780   | 11,756   |
|  |  | 0  |  |
| 25,428   |  | 0  |  |
| 244  |  | 0  |  |
|  |  | 0  |  |
| 68,957   | 75,153   | 21,216   | 1,704  |
| 5,800  | 351,031  | 47,441   | 30,945   |
|  |  |  |  |
| 28,469   |  | 0  |  |
|  | 636,192  | 4,493  | 10,050   |
|  | 43,178   | 40,248   |  |
|  |  | 427,789  | 108,937  |
| 48,753   | 164,021  |  |  |
| 221,546  | 597,227  | 131,134  | 76,976   |
| 4,609,971  | 7,607,176  | 4,519,437  | 608,047  |
|  |  |  |  |
| 16.9%  | 28.5%  | 11.8%  | 16.5%  |

June 2019 Meeting - Statistics Summary

- 1) As of May 28, 2019 there were 673,392 people enrolled in the Healthy Michigan Plan state-wide; this is a decrease of 6,649 enrollees, or 0.98%, relative to enrollment as of April 22, 2019. 188,485 of these enrollees reside in Wayne County. This constitutes 28.0% of the enrollees state-wide. Wayne County enrollment has consistently been at or above 28% of the state-wide enrollment for the past twenty-two months and over 27% since inception.

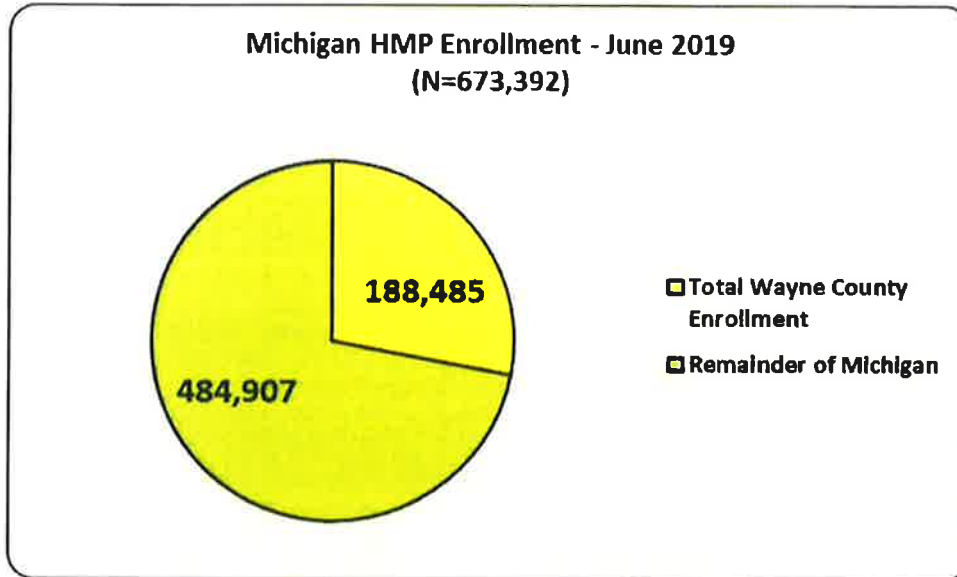


Chart 1 – HMP Enrollment for Michigan and Wayne County

- 2) HMP enrollment decreased by 1.6% state-wide when compared to the prior month. Similarly, enrollment decreased by 1.6% in Wayne County for the same time period.

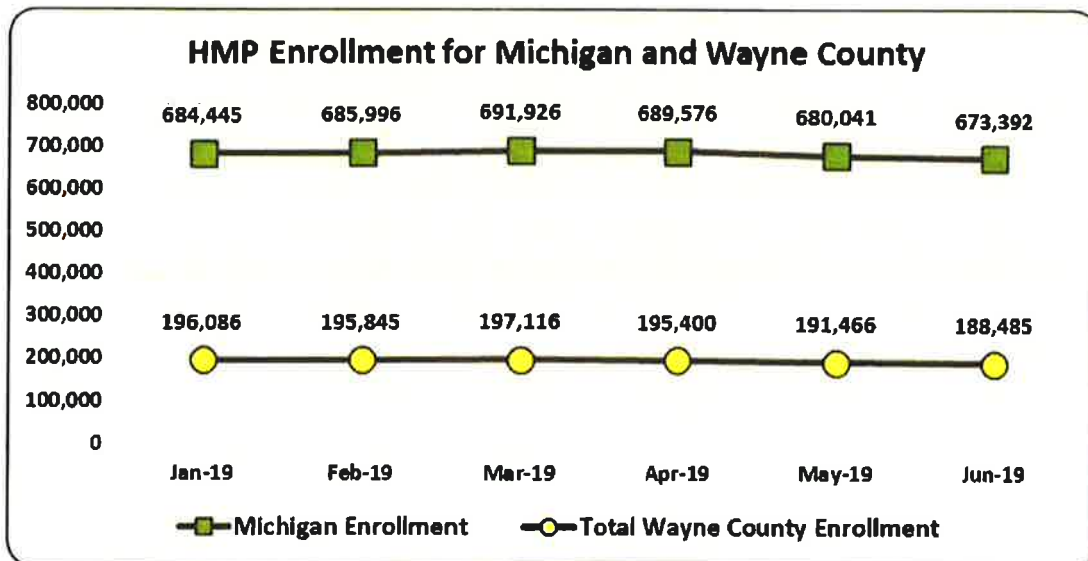


Chart 2 – HMP Enrollment Trends for Michigan and Wayne County

- 3) Enrollment for Wayne County residents outside of the City of Detroit continues to be greater than enrollment within the City of Detroit. Wayne County enrollees outside of the City of Detroit make up 53.1% of the County's total.

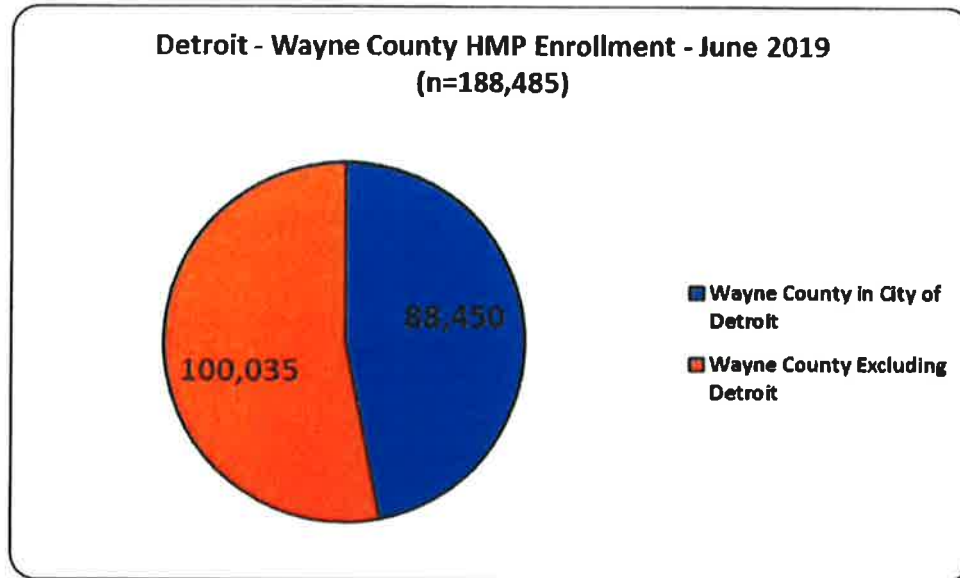


Chart 3 – HMP Enrollment for Detroit and Wayne County

- 4) Enrollment in June is 1.9% lower than the previous month for the City of Detroit and 1.3% lower for Wayne County Excluding Detroit.

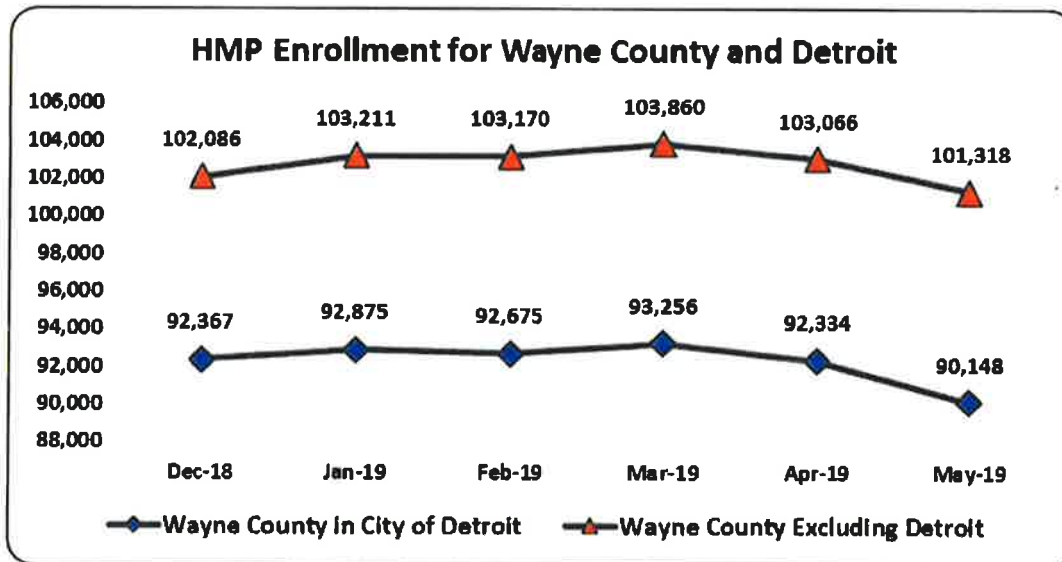
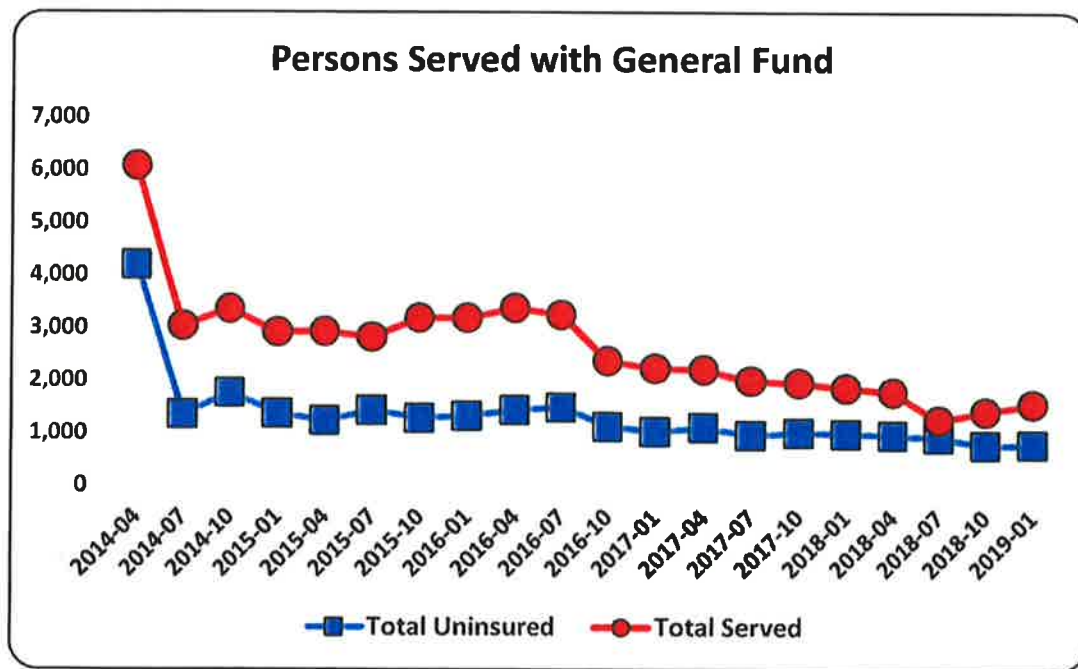


Chart 4 – HMP Enrollment Trends for Detroit and Wayne County

## Finance Committee Report June, 2019





**Detroit Wayne  
Mental Health Authority**

707 W. Milwaukee St.  
Detroit, MI 48202-2943  
Phone: (313) 833-2500  
[www.dwmha.com](http://www.dwmha.com)

FAX: (313) 833-2156  
TDD: (800) 630-1044 RR/TDD: (888) 339-5588

May 28, 2019

The Honorable Bernard Parker, Chairperson  
Detroit Wayne Mental Health Authority  
Board of Directors  
707 W. Milwaukee St.  
Detroit, Michigan 48202-2943

RE: Certification of Revenue totaling \$800,000.00  
Proposed Amendment to BA# 19-28  
through Budget Adjustment No. 19-35-015

Dear Chairperson Parker:

I hereby submit for your review and approval a proposed amendment to the 2018-2019 Detroit Wayne Mental Health Authority budget (Board Action No. 19-28) and pursuant to the authority granted to the Detroit Wayne Mental Health Authority Board pursuant to Act 258 of the Public Acts of 1974, Section 330.1226, I hereby request an amendment to the Authority budget.

This proposed budget amendment serves to certify revenue of \$800,000 through a transfer of Medicaid Reserve Funds into the Autism budget. The additional revenue is required to fund FY 2019, 4<sup>th</sup> quarter (June 1, 2019 through September 30, 2019) cost settlements with several Autism Providers. The budget amendment includes an expenditure increase of a like amount.

I respectfully request that the Detroit Wayne Mental Health Authority Board approve Budget Adjustment #19-35-015 and amend Board Action #19-28 to increase budgeted revenue by \$800,000 in the FY 2018-19 operating budget. Please direct any inquiries that you may have to the Management and Budget Division.

Sincerely,

---

Willie E. Brooks, Jr., President/CEO

**Board of Directors**

Bernard Parker, Chairperson  
Dora Brown-Richards  
Kevin McNamara

Dr. Iris Taylor, Vice-Chairperson  
Dorothy Burrell  
William T. Riley, III

Timothy Killeen, Treasurer  
Lynne Carter, MD  
Dr. Cynthia Taueg

Ghada Abdallah, RPh, Secretary  
Angelo Glenn

**Willie E. Brooks, Jr., President and CEO**

## BOARD ACTION AMENDMENT

**SECTION 6 of Board Action # 19-28 for the fiscal year 2018-2019 is amended as follows:**

| Account Number |   | Appropriation Sources: | Appropriation Uses: |
|----------------|---|------------------------|---------------------|
| 64940          | <b>AUTISM</b>                                       |                        |                     |
| 697400         | Use Of Medicaid Reserves                            | \$ 800,000             |                     |
|                | <b>Other Financing Sources</b>                      | <b>\$ 800,000</b>      |                     |
|                |   |                        |                     |
|                |   |                        |                     |
| 827010         | Child Autism - Medicaid                             |                        | \$ 800,000          |
|                | <b>Services and Contractual Services</b>            |                        | <b>\$ 800,000</b>   |
|                |   |                        |                     |
|                |   |                        |                     |
|                |   |                        |                     |
|                | <b>TOTAL INCREASE TO SOURCES AND USES OF FUNDS:</b> | <b>\$ 800,000</b>      | <b>\$ 800,000</b>   |

**19-35-015**



**DWMHA CRISIS CONTINUUM SERVICE SYSTEM (CCSS) – Status Update for June 1, 2019**

| <b>PHASE #1 CRISIS SERVICES PLAN FOR CONTINUATION OF CURRENT CRISIS SERVICES UTILIZING CURRENT FUNDS STATUS</b>   |  |  |  |  |
|---|--|--|--|--|
| <b>DESCRIPTION OF GOAL</b>  | <b>REFERENCE DOCUMENT</b>  | <b>CURRENT STATUS</b>  | <b>DELIVERABLES &amp; DUE DATE</b>   | <b>COMMENTS</b>  |
| <p>Improve Services &amp; Outcomes - DEFINE &amp; DISTRIBUTE Bulletin and/or Checklist requirements and responsibilities of the DWMHA contracted Behavioral Health Home (BHH) is the Clinical Responsible Service Provider (CRSP) providing &amp; linking individuals to holistic care, services and supports.</p> <p>- CCSS Performance Expectations</p>   | CRSP/BH Home (Holistic Provider) Bulletin and Checklist  | Final Draft – awaiting review of Contracts/ Legal for distribution to stakeholders and attachment to contract  | Distribute to CRSP Bulletin and/or Checklist by <u>May 2019</u><br><b>NEW DISTRIBUTION DATE 6/7/19</b>   | FINAL Draft ready for final review and approval –  |
| <p>Improve Services &amp; Outcomes - DEFINE &amp; DISTRIBUTE Bulletin and/or Checklist requirements and responsibilities of the DWMHA contracted Licensed Residential Service Providers providing &amp; linking individuals to holistic care, services and supports.</p> <p>- CCSS Performance Expectations</p>   | Residential Service Providers Bulletin and checklist detailing Residential Providers' requirements & responsibilities  | DRAFT – under review by clinical team → Contracts /Legal for distribution to stakeholders and attachment to contract   | Distribute Residential Bulletin and/or Checklist by <u>June 14, 2019</u>   | In process of completing Final Draft for review & approval to be included with <b>standardized Residential Services Progress Notes</b>   |
| <p>Increase Capacity for individuals to receive services in Crisis Residential Units/beds in community as a treatment diversion or step-down (at discharge) from Community Psychiatric Inpatient Hospital</p> <ul style="list-style-type: none"> <li>DWMHA will add 12 - 14 CRU- beds for Adults by 10/1/2019</li> <li>DWMHA will add 12- 14 CRU - beds by 3/1/2020</li> <li>DWMHA will have total of 55 Total Adult CRU Beds in DWMHA Network by October 2020</li> </ul> | <p>Post RFI for Crisis Residential Units or beds within a current licensed residential home for Adults</p>   | Currently DWMHA has 19 CRU beds  | Crisis Residential beds RFIs Posted by <u>June 7, 2019</u>   | <b>Special note: Quarterly review of CRU bed utilization and diversion rates will determine need for 10- 16 Adult CRU beds co-located at the future DWMHA Crisis Center.</b>   |
|   | <ul style="list-style-type: none"> <li>✓ Educate through formal presentation to hospital and other community providers about the use of CRU for Children/ Adolescent as well as other diversion or lower levels of care.</li> <li>✓ Track diversion and admission rates for CRUs for Children/Adolescents in MH-WIN</li> </ul> | <ul style="list-style-type: none"> <li>Currently DWMHA has access to 12 CRU beds @ SafeHaus in Warren and throughout MI.</li> <li>SafeHaus is in the process of adding 4-6 pre-adol.beds and 5 beds for child/adol. diagnosed with ASD – est. avail July 2019</li> </ul> | <ul style="list-style-type: none"> <li>✓ DWMHA will report diversion rates and use of CRU for Child/Adol. in <b>June 2019</b></li> </ul>   | <p>Crisis Vendors developed a draft informational presentation to be shared with hospital ED and other hospital staff, CRSP and residential providers to educate stakeholders about services to increase crisis prevention, early intervention, response and stabilization services – <b>SECOND DRAFT COMPLETED</b></p> <p>Review pending June CCSS Provider Meeting</p> |
| <p>Review of MDHHS Contractual Compliance for Crisis Services:</p> <ul style="list-style-type: none"> <li>Mobile Crisis Intervention &amp; Stabilization Teams</li> <li>Community Crisis Screening &amp; Assessments (Pre-Admission Reviews)</li> <li>Crisis Stabilization Units,</li> <li>Crisis Residential Units,</li> <li>24/7 Crisis and I&amp;R – Suicide Prevention Telephone Services</li> </ul>  | <ul style="list-style-type: none"> <li>✓ DWMHA will improve access to emergent and urgent services by increasing # of DWMHA Hospital and Community Liaisons</li> <li>✓ DWMHA also provides Hospital and Community Liaison to access with access to Emergent and Routine BH Services</li> </ul>                                 | Staff reviewed contract for CMHSP & PIHP requirements for Crisis Services = DWMHA is <u>contractually compliant</u> with array of crisis services for Adults and Children.   | <ul style="list-style-type: none"> <li>✓ Nov. 2018 – added two State Hospital Liaisons</li> <li>✓ April 2019 – added one Hospital Liaisons</li> <li>✓ May –June 2019 - one pending hire of Comm. Liaisons to assist police and individual at risk for incarceration</li> </ul> | <ul style="list-style-type: none"> <li>• <b>COMPLETED &amp; Reported during DWMHA Full Board Meeting 4/24/19</b></li> </ul>  |



**DWMHA CRISIS CONTINUUM SERVICE SYSTEM (CCSS) – Status Update for June 1, 2019**

| <b>PHASE #1 CRISIS SERVICES PLAN FOR CONTINUATION OF CURRENT CRISIS SERVICES UTILIZING CURRENT FUNDS STATUS</b>  |  |   |   |  |
|--|--|---|---|--|
| <b>DESCRIPTION OF GOAL</b>   | <b>REFERENCE DOCUMENT</b>  | <b>CURRENT STATUS</b>   | <b>DELIVERABLES &amp; DUE DATE</b>  | <b>COMMENTS</b>  |
| <p>Decrease# of individuals that are homeless or living in license residential homes going to ED for Behavior Health Crisis</p> <p>* Community Education Promotion that mirrors physical health care re: Emergent (Red), Urgent (Yellow) &amp; Green (Routine) BH care request for service</p> <p>** No wrong door</p>   | <ul style="list-style-type: none"> <li>✓ Develop Initial Report of Residential Home Providers</li> <li>✓ Drafting education materials for community stakeholders and end-users</li> </ul>  | <ul style="list-style-type: none"> <li>• Assess Residential Home Capacity to manage crisis</li> <li>• Survey member experience with access to Emergent, Urgent &amp; Routine BH Services – <b>IN PROCESS</b></li> </ul> | <ul style="list-style-type: none"> <li>• Log all home with individual going to ED</li> <li>• Track # of Emergency DC plan to have individuals vacate home within 30 days &amp; rational for DC</li> </ul>   | <p>Working with IT to develop log of individuals from residential homes transported to hospital ED due to BH “crisis” or other reason</p> <p>To be completed by <u>6/15/19</u></p>   |
|  | <ul style="list-style-type: none"> <li>✓ Develop list of Residential Home Providers and sort by Population served &amp; # of beds in home</li> <li>✓ Train and provide crisis prevention and early intervention resources to licensed residential homes and staff</li> </ul> | Currently DCW training and Crisis Prevention Institute Training (for non-violent crisis intervention training) is provided to residential staff within first 30 days of hire.   | <ul style="list-style-type: none"> <li>• Required and review documentation of staff annual training on individual residents Individual Plan of Services (IPOS), Crisis and Behavior Treatment plan or when there are any revisions. (In Residential Services Provider Checklist above)</li> </ul> | <p>List of Residential Home Providers by pop. Provided on <u>5/6/19</u></p> <p><b>COMPLETED</b> with additional details provided again on <u>5/22/19</u></p>   |
| <p>Review /Extension of COPE Contracts- Adult Crisis Services</p> <p>Please note that DWMHA is requiring a PIP</p> <ul style="list-style-type: none"> <li>✓ increase the deployment of mobile crisis team(s) to provide crisis intervention and crisis stabilization services for early intervention that will decrease ED visits and hospital admissions</li> <li>✓ Reorganize and to assure continuity of crisis services and equitable assignment of Crisis response &amp; geographically based dispatch community</li> </ul> | <p>BA# 18-21</p> <p><b>Extended COPE through 9/30/20</b></p>   | PCC & Full Board Approval pending   | <p>PCC - 5/8/19</p> <p><u>Full Board – 5/15/19</u></p> <p><b>COMPELTED</b></p> <p><b>Contract Extensions</b></p> <p><b>Approved by FULL Board on 5/15/19</b></p>  | <p>DWMHA will request that adult crisis services vendor/provider work with subcontractors (NSO – Intervention - PAR &amp; NEG – Crisis Stabilization) to develop a process improvement plan (PIP) to decrease dispatch of mobile crisis teams to hospital EDs and increase dispatch to license residential home for crisis intervention &amp; stabilization services</p> |
| <p>Review /Extension of ProtoCall – Crisis Calls Contracts <i>Long-term Goal Integrated Phone System – merging 3 vendors into DMWH’s CCSS</i></p> <p><b>*Extended ProtoCall contracts through 9/30/19: There are 3 options for our call center. A final decision for a recommendation will be made in June and sent for approval in July. In the process of monitoring progress to note improvement in the event the contract is recommended for additional extension.</b></p>   | BA# 16-21  | PCC & Full Board Approval pending   | <p>PCC - 5/8/19</p> <p><u>Full Board – 5/15/19</u></p> <p><b>Recommendations to be drafted &amp; presented in July 2019</b></p>   | <b>COMPLETED</b>   |
| <p>Improve coordination and response of all Crisis Vendors &amp; incorporate community stakeholder feedback and recommendation</p> <p><b>*Finalizing presentation by Crisis Providers to submit to Hospitals</b></p>   | Crisis Vendor CCSS Steering Committee & Meeting Schedule   | <ul style="list-style-type: none"> <li>✓ TBD based on contract status</li> <li>✓ Develop written treatment protocols with consensus from participating providers and facilities.</li> </ul>                             | <p>Crisis Vendor Meeting 5/9/19</p> <p>Next meeting June</p>  | <b>IN PROCESS</b>  |
| Engage Consultant from Arizona re: Crisis NOW Model to assist with building layout and logistical services   | Currently drafting Comparable Source Letter to work with Consultant  | <ul style="list-style-type: none"> <li>✓ Met with Consultant in Nashville during NatCon &amp; will contact with identification of Architect / Construction Vendor</li> </ul>  | Contract with Crisis Expert on logistics of CCSS – Facility Based Services by May 31, 2019  | <ul style="list-style-type: none"> <li>✓ Initial contract estimated by less than \$50,000</li> <li><b>Meeting R/S from 5/29/ to Week of June 3 – 7<sup>th</sup></b></li> </ul>   |

# DWMHA CRISIS CONTINUUM SERVICE SYSTEM (CCSS) – Status Update for June 1, 2019

| PHASE #1 CRISIS SERVICES PLAN FOR CONTINUATION OF CURRENT CRISIS SERVICES UTILIZING CURRENT FUNDS STATUS |  |   |   |  |
|--|--|---|---|--|
| DESCRIPTION OF GOAL  | REFERENCE DOCUMENT   | CURRENT STATUS  | DELIVERABLES & DUE DATE   | COMMENTS   |
| Improve integration of community partners and stakeholders in the design and implementation of the CCSS: | Examples:<br>✓ Crisis Intervention (Training) Team with Detroit-Wayne Law Enforcement<br>✓ School based Behavioral Services and Mental Health First Aid  | ✓ Sequential Intercept Survey & MOUs<br>✓ School Based Services<br>✓ RFI for Integrated Health – Medicaid<br>✓ Health Plans<br>✓ Address housing for individuals with special needs | <b>IN PROCESS</b> Ongoing Meeting scheduled on June 6 with COPE for pilot project for Detroit Police Department | ✓ Periodic Reports Provided to DWMHA Full Board & Committees |
|  | *Law Enforcement - CIT Meetings to mimic what's being done with Northville, Inkster, Livonia and Wayne. Coordinating to work together to provide mental health resources to individuals that are familiar faces and to group homes and private homes that have frequent police calls   |   |   |  |
|  | * Health System - Met with Beaumont Administration to get an update on the inpatient facility. Beaumont met with 40 Non-profit Leaders on 5/17/19. Will include DWMHA moving forward. Looking to demonstrate to the state their willingness to work with the CMH Partners. There will be a medical unit in the new facility. Will need a payment structure around acuity. Beaumont is also expanding to 30 Urgent Care facilities. Looking to DWMHA for assistance in establishing a Community Advisory Board for the new facility. DWMHA may think of having screening staff located at one of the Urgent Care centers in the downriver area. |   |   |  |

# DWMHA CRISIS CONTINUUM SERVICE SYSTEM (CCSS) – Status Update for June 1, 2019

| #2 COMMUNITY BASED CRISIS SERVICE PROVIDER NETWORK – RESTRUCTURE & REDESIGN ADMINISTRATION AND DELIVERY OF COMMUNITY BASED CRISIS SERVICES  |   |  |  |  |
|---|---|--|--|--|
| DESCRIPTION OF GOAL   | DOCUMENT  | CURRENT STATUS   | DELIVERABLE & DUE DATE   | COMMENTS   |
| Reduce unnecessary ED visits & Increase use of community resources by develop a pilot with at least one hospital with specialty and crisis-oriented psychiatric services; access to specialty psychiatric and crisis-oriented services.   | Community Resources for Emergency Dept. OVERUSE (CREDO)   | CMO & Access & Crisis Director working with HFHS to identify ED familiar faces: a) Engage in Outpt. services b) Develop a Crisis and/or BH TX Plan to keep out of ED | DWMHA staff will provide update on measure and baseline data during June 2019 PCC <b>ONGOING &amp; IN PROCESS</b>  | As of April 2019 – group identified 50 people for pilot <b>Meeting June 3rd to coordinate community outreach services with mental health and housing resources for Familial Faces who are homeless</b>         |
| Improve access, increase use of community resources and (decrease Children's Hospital ED visits) for Consolidate Children's Crisis Services The Children Center (TCC), The Guidance Center (TGC) and New Oakland (NO))  | Consolidate the contracts for the Children's Crisis Provider Network, identify PIPs and Performance Expectations  | Children's crisis services are contracted separately with end date of <u>10/1/19</u>   | <b>September 2019 Review Budget for consolidated</b>   | Staff will begin drafting board action to consolidate Children's Crisis Services by 10/1/19  |
| Identify Specialized Residential Providers for to meet needs of special identified below:<br>a) NGRI or IST Leave Status or Post State Hospitalization (Current – NA)<br>b) Individuals with I-DD require out of home Respite Services or high level BH intervention (Current - 0)<br>c) Individuals involved/with or at risk for jail or incarceration with a primary MI diagnosis and/or co-occurring disorder: I-DD and/or SUD (Current - 0)<br>d) Individual with co-occurring chronic health condition<br>e) Transitional (Short – term) housing supports for step down from inpatient hospitalization and leading to permanent housing (Currently – 8 homes total of 53 beds) | Completed RFI Draft for Specialized Residential Providers for the following:<br>✓ Residential Service providers ready to meet needs of special population (up to 30 – 50) beds or 5 - 10 (6 beds) specialty homes | Currently DWMHA has licensed Specialized Residential Providers that have vacancies   | <b>RFIs Posted by June 7, 2019 - Combined with CRU RFI per recommendation of Administration</b>  | ✓ DWMHA will add 5 Specialized Residential homes in licensed homes by 12/1/2019<br>✓ DWMHA will 5 additional beds by 6/1/2020<br>✓ DWMHA will have up to 50 beds in Specialized Residential homes by 10/1/2020 |
| Ongoing assessment of Crisis Services outcomes and CCSS capacity to ensure additional services are identified and operating as scheduled and designed, i.e., crisis dispatch, additional CRUs, CREDO and Specialized Residential Services / Homes ** DWMHA Board Chair (B. Parker) requested a draft budget for CCSS presented in June 2019 - Finance Committee Meeting   | Adapt MDHHS Crisis Capacity Assessment tool to include current crisis services and impact of immediate change and   | An initial assessment was completed in 2017 & 2018   | ✓ Present MODIFIED Crisis Capacity assessment tool & Crisis NOW Model calculations to Finance & PCC (tentatively scheduled) for July 2019                                    | DWMHA staff recommended the CRISIS NOW model of care and identified crisis capacity and options for diversion. <b>COMPREHENSIVE PRESENTATION WITH BUDGET DEFERRED TO BOARD STUDY SESSION</b>                   |
| To improve access to community resources and decrease hospital admissions – DWMHA will identify CRSP / BH Homes (Holistic) providers for Urgent Care / triage services that include real time or same day apt. outside of regular business hours.   | Review of System Transformation Survey results for potential urgent BH service network<br>Review proposals or partnership agreements as a part of Integrated Health RFI   | Reference RFI – For integrated Health Partnership with Medicaid Health plans, Health Authority and Current Provider Network  | ✓ MOUs to be developed as partnerships identified<br>✓ CRSP contract addendums to expand scope of services with BHH Model <b>IN PROCESS – Ongoing reports to be provided</b> | Collaborate with CNO as needed re: <b>INTEGRATED HEALTH PLAN RFI</b>   |
| Enhance use of MH-WIN, Electronic Health Records & data sharing by incorporating MCG - Indicia (MDHHS – PIHPs Parity Workgroup) in review process and sharing clinical protocols & evidence based treatment recommendations with provider network that can be incorporated into Individual Plan of Services<br><br>*END PRODUCT – Integrated system with MH-WIN clinical information incorporating MCG National Coverage Determination criteria & treatment recommendations   | MH-WIN integration of MCG –Indicia or CareWebIQ implementation workgroup has been established.  | Ongoing with MDHHS PIHP Parity Workgroup & MCG<br><br>DWMHA is currently utilizing MCG for Utilization Review process  | ✓ <b>IN PROCESS – Ongoing reports to be provided</b>   | Reviewed Protocols and process flow charts with MCG Team on 5-7-19   |

# DWMHA CRISIS CONTINUUM SERVICE SYSTEM (CCSS) – Status Update for June 1, 2019

| #3 FULL CCSS WITH DWMHA CRISIS ASSESSMENT CENTER(S)   |  |   |  |  |
|---|--|---|--|--|
| DESCRIPTION OF GOAL   | DOCUMENT   | CURRENT STATUS  | DELIVERABLE & DUE DATE   | COMMENTS   |
| Pending RFI for build out designs, Architect and Construction – Review of vendors   | Review & Select Architect & Construction Vendor  | Basic plan to use Woodward Bldg. for CCSS<br>Completed reviews of 4 of 5 proposals submitted.<br>Narrowed down to 2. Will have a recommendation this month. | <b>VENDOR SELECTED BY JUNE 2019</b>  | Initial identification of 4 Vendors Architect / Construction Vendor  |
| Ensure that all CCSS providers have actively connected EHR systems with information exchange and share health information among clinical partners; including direct exchange (secure messaging), alerts, and member record look up.   | Contracts will include language require provider network including all crisis vendors utilize PCE or other platform selected DMWHA   | All crisis vendors currently use or have access to complete pre-admission reviews in MH-WIN   | <b>ONGOING – CCSS CONVERSION &amp; completion with all vendors on same EHR system for documenting and reporting</b>  |  |
| Fully implemented CCSS with fully integrated system for prevention, early crisis intervention, response and programs that promote and support stabilization. The Crisis NOW model was presented to BOD that, at minimum, includes outreach, mobile crisis, and intensive crisis stabilization services. | <ul style="list-style-type: none"> <li>✓ 24/7/365 Crisis Center with Intervention &amp; Stabilization services for adults and children.</li> <li>✓ 24/7/365 Crisis / Access Phone Service System for all DMWHA Calls including Customer Services, Information &amp; Referral, Access and Dispatch of Mobile Crisis Intervention &amp; Stabilization Teams</li> </ul> | DWMHA is contractually compliant with all required crisis services as a PIHP & CMHSP.   | <b>First Quarter FY 2021 – DWMHA Comprehensive Crisis Continuum Service System that reduces hospitalizations &amp; cost of hospital services and improves access to quality holistic /integrated Health Services</b><br><b>ONGOING – CCSS CONVERSION</b> | Monthly updates provided   |
| Improve quality of access and services by establishing agreements to provide CRISIS Services through DWMHA with the health plans through MOU and contractual agreements to serve the affected population to provide after hour or urgent Behavior Health Services and Supports                          | In process   | Draft MOU   | <ul style="list-style-type: none"> <li>✓ MOUs to be developed as partnerships identified</li> <li>CRSP contract addendums to expand scope of services with BHH Model</li> </ul>  | Collaborate with CNO as needed re: <b>INTEGRATED HEALTH PLAN RFI</b> |
| Ensure quality committee is established for oversight and surveillance of compliance with protocols and quality of care.  | On-going   | Review and Revised monitoring tools as needed in collaboration with QI  | In process<br><b>ONGOING – CCSS CONVERSION</b>   | CQI Process  |

- Crisis Now Video: <https://youtu.be/ORq1MkODzQU>





# DWMHA CRISIS CONTINUUM SERVICE SYSTEM (CCSS) – Status Update for June 1, 2019

## PAST REFERENCE INFORMATION: Crisis Continuum Services System – Project Plan & Timelines

### The Goals of the CCSS

- Early Intervention - Training, Community Education, Outpatient Services & Engagement of Clinically Responsible Service Provider (CRSP) & Peer Supports.
- Response - Mobile Crisis, Crisis Intervention Teams (CIT) & First Responder, Partnership with Law Enforcement, Crisis Assessment, Redirection from Hospital Emergency Dept.
- Stabilization - Crisis Stabilization Services, Crisis Residential Services & Inpatient Hospital (Admission based on Medical Necessity Criteria), Hospital Liaison/Residential Services.
- Prevention - Person Centered CRISIS Planning/Individual Plan of Service, Community Supports (Warm Lines - Peer Services).

### DWMHA Current Crisis Services – Illustration of Current Crisis Services by Zip Code

- 24/7 Crisis Telephone line
- 3 Mobile Crisis Response Providers (Intervention & Stabilization)
- 1 Crisis Stabilization Unit with 7 Beds for Adults
- 1 Crisis Center for Children (12 hours/5-day availability)
- Crisis Residential Beds: Adults: 19 beds & Children: 12 beds

**CCSS Steering Committee:** Consists of provider, internal staff, Community Advocates and stakeholders.

**CCSS Staff Update & Staffing Plan:** Director of Access & Crisis Services - Jacquelyn Davis, Program Manager - Hospital Liaisons for Children & Adults

### **Crisis Line Service Integration**

- Currently working on a Crisis Line Work Plan that will include dispatch of mobile crisis teams in community where individual is in need of crisis intervention and/or stabilization services.
- The Crisis Line vendor will also be required to work with First Responders including Law Enforcement to integrate response using the Crisis Intervention Teams (CIT Training Model).
- Specialized training to address the crisis needs of children and adults diagnosed with an intellectual Developmental Disability/Autism and/or other co-occurring disorders.

### **CCSS Policies, EBP Practices/Procedures, Flow Charts & Monitoring tools**

- DWMHA CCSS Manual including practice protocols and Standard Operating Procedures & DRAFT Process Flow Charts (Visualization)
- Use DWMHA Model of Care (Holistic) to develop CCSS Training Academy
- Pilot Sub-Acute Crisis Residential Services (Adults) and Psycho-Social Rehabilitation Services (Children) for individuals that do not require inpatient hospitalization and not ready for Crisis Residential Services that are voluntary. This level of care will also be utilized as a step-down or transition from inpatient services
- Develop Request for Information that will identify specialty residential providers will to serve individuals that are at-risk for arrest incarceration, chronically homeless, transitional housing, frequent the Emergency Departments for primary and behavioral health services.

### **CRISIS SERVICES HIGHLIGHTS**

- FY14/15 – DWMHA initiate Hospital Liaison Meetings with MCPN and providers to address issues with 3-hour disposition and consumers waiting in the hospital EDs more than 23 hours. RFP issues for a crisis service vendor to operate mobile crisis team provide crisis stabilization services and conduct pre-admission review (authorizing inpatient hospitalization if appropriate).
- FY15/16: COPE (Hegira) began on March 21, 2016 (Subcontractors include Mobile Crisis Teams/PAR – Neighborhood Service Organization and Mobile Crisis Stabilization Services – Northeast Guidance Center)
- FY16/17: Children Crisis RFP posted & cancelled due to cost
- FY17/18: CCSS RFP posted & rescinded due to timeframes and availability of vendor with an available facility and DWMHA staff recommend working with the provider network that is ultimately responsible for managing the care that is consistent with System Transformation & Holistic Model of Care

### **CCSS PROJECT TIMELINES**

#### **Phase 1: Addressing Immediate Needs (based on FY17/18 Budget)**

Working within the existing provider network structure, which includes the following:

- **Provider Crisis Assessment sites** – complete pre-admission review and divert from hospital ED and prevent unnecessary inpatient admissions
- **Urgent Behavioral Health Care** providers with extended service hours
- **Finalize DWMHA Benefit Grid and UM Guidelines working with the Utilization Management, Residential Services and Provider Network Clinical Officer**
- **Utilize local crisis call provider** that can link and centrally dispatch mobile crisis teams to community
- **Increase # of crisis residential beds & utilize current licensed residential beds**

#### **Phase 2: DWMHA's Community – Provider based Crisis Services**

##### Children's Crisis Services

- Current to January 31, 2019 – Continue 12 hours per day operation for children crisis assessment.
- Effective February 2, 2019 - Provide children crisis assessment 24/7/365 as well as provide Psychiatric Consultation for the Mobile Intensive Crisis Stabilization and Pre-Admission Review teams.

##### Crisis Services for Youth and Adults

- Crisis Call Center – 120 days from contract date
- Mobile Intensive Crisis Stabilization – 60 days from Call Center Implementation for Centralized Dispatch which requires expanded technology
- Mobile Embedded PARs – 60 days from contract
- Interim Assessment Center/Crisis Response Services – 120 days from contract date
- Mobile Pre-Admission Review Services – continuation & expansion of current services

#### **PHASE 3: CCSS – Facility Based Crisis Services**

##### Finalizing the FULL SPECTRUM Crisis Continuum Service System.

The DWMHA owned Crisis Assessment Center (Expected Completion Date 18 -24 months) for Children, Youth & Adults.

- DWMHA Director of Facilities will lead the re-construction project for the Crisis Assessment Center as well as address any zoning issues

**DETROIT WAYNE MENTAL HEALTH AUTHORITY  
BOARD ACTION**

Board Action Number: **#19-28**      ☒ Revised      Requisition Number: \_\_\_\_\_

Presented to Full Board at its Meeting on: **June 19, 2019**

Name of Provider(s): **Detroit Wayne Mental Health Authority**

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Presented to ☐ Executive Committee   ☐ Program Compliance Committee   ☒ Finance Committee

☐ SUD Advisory Board   ☐ Other \_\_\_\_\_

at its meeting on: **June 05, 2019**

Proposed Contract Term: 10/01/2018 to 09/30/2019

Amount of Contract: **\$809,755,951.00**

Amount of Previous Contract and FY, if applicable **\$808,955,951.00**

☐ New Program    ☒ Continuation of Existing Program/Contract    ☐ Modification of Existing Program

Projected Number of Persons to be served FY18/19: 70,000

Number of Persons Served in Prior FY, if applicable: 70,000

Contract Initiation Date: 10/01/2018

Program Description: (i.e. Target population, services provided, outstanding quality issues. If a proposed contract is modification state reason for modification, and summarize impact of this change (positive and/or negative).

This board action is a request for Board approval to amend the FY 2018-2019 Operating Budget per: BA #19-35-015 – transfer of an additional \$800,000.00 from the Medicaid Reserves Fund to fund FY 2019 4<sup>th</sup> Quarter cost settlement payments to several Autism Providers. The revised budget, in the amount of **\$809,755,951.00**, includes revenues of \$39,447,641 (State General Fund), \$546,108,113 (Medicaid, DHS Incentive, Medicaid-Autism, Children’s Waiver, and HAB), \$7,248,005 (MI Health Link), \$105,179,454 (Healthy MI – Mental Health and Substance Abuse), \$17,686,447 (Wayne County Local Match Funds), \$4,040,539 (PA2 Funds), \$7,946,842 (State Grant portion of PATH, OBRA, SUD, and SED Waiver), \$22,887,550 (Federal Grants and Federal Block Grants/SUD), \$225,000 (Local Grant Revenue), \$1,000,000 (Interest Income), and \$11,817,499 (Use of Medicaid Reserve)

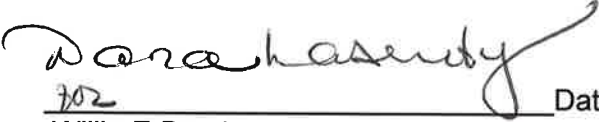
Source of Funds: **ALL SOURCES OF FUNDS**

| REVENUE SOURCE                  | FY 2018-19    |
|---------------------------------|---------------|
| MEDICAID B, B(3), C, SED WAIVER | \$546,108,113 |
| MEDICAID – AUTISM               | 46,000,000    |
| MI HEALTH LINK (ICOs)           | 7,248,005     |
| HEALTHY MI                      | 105,179,454   |
| STATE GENERAL FUNDS             | 39,447,641    |
| COUNTY LOCAL MATCH FUNDS        | 17,686,447    |
| COUNTY PA2 FUNDS                | 4,040,539     |
| LOCAL GRANTS                    | 296,000       |
| STATE GRANTS (SUD)              | 6,719,999     |
| STATE GRANTS (MHHS)             | 1,226,843     |
| FEDERAL GRANTS (SUD)            | 16,565,203    |
| FEDERAL GRANTS (MHHS)           | 6,420,208     |
| INTEREST INCOME                 | 1,000,000     |
| USE OF MEDICAID RESERVE         | 11,817,499    |
| TOTAL:                          | \$809,755,951 |

Recommendations for contract ☒ Continue ☐ Modify ☐ Discontinue

Type of contract: ☐ Business ☐ Clinical

Approved for Submittal to Board:

  
 702  
 Willie E Brooks  
 President/CEO  
 Date 3/31/19

  
 Stacie Durant  
 Chief Financial Officer  
 Date 5/28/19

ACCOUNT NUMBER: VARIOUS

☒ Budget  
☐ Not in Budget

  
 05/29/2019

BOARD ACTION TAKEN

The following Action was taken by the Full Board on the \_\_\_\_ day of \_\_\_\_\_, 2019:

- ☐ Approved
- ☐ Rejected
- ☐ Modified as follows: \_\_\_\_\_
- ☐ Executive Director - Initial here: \_\_\_\_\_
- ☐ Tabled as follows: \_\_\_\_\_

Signature \_\_\_\_\_  
Board Liaison Date \_\_\_\_\_