



President and CEO Report to the Board Eric Doeh October 2021

The mental health budget for FY22 thus far appears to be funded at \$3.1 billion. In the coming weeks, there will be several supplemental items included. We are cognizant of our general fund (GF) allocation, especially considering the fact that we have lots of services and projects that are dependent on those funds. I have had several discussions with Director Hertel, her executive staff and several members of the legislature regarding the urgent need of those GF dollars. There was also a significant increase (\$339 million) for Autism services. Additionally, approximately \$25.5 million has been allocated for CCBHC delivery services. Finally, there has been a full year implementation of a \$2.35/hour direct care worker wage increase.

The shortage of workers/clinicians has moved from an issue to now a crisis. We continue to work with our provider network to ensure that services are not interrupted for those we serve but also recognizing that we must increase our level of communication and outreach. As a member of a workgroup established by MDHHS, we have developed several practical recommendations, short term and long term to address this crisis.

The ongoing redesign discussions continue in Lansing and throughout the State. I have met with both Sen. Shirkey and Rep. Whiteford in the last couple of weeks to share our position and recommendations.

FINANCE

Detroit Wayne Integrated Health Network (DWIHN) sent correspondence on October 1, 2021 to four children's SED providers, four Autism providers, seven supportive employment providers and eleven SUD providers eligible for financial stability payments (a total of 26 providers). We requested the following information by Friday, October 15, 2021:

- 1) Identify how DWIHN can assist your organization in continuing operations through this pandemic.
- 2) Provide estimated operating losses (before depreciation/amortization expense) for the fiscal year ended September 30, 2021 for Wayne County consumers. In addition, all American Recovering Act (ARA) funding, PPP loans and/or other funding related to the pandemic should be considered. All PPP loans received during fiscal year ended September 30, 2020 however subsequently forgiven, should not be included in the projections for September 30, 2021. If you anticipate no operating loss, please indicate so.
- 3) Provide most recently issued Form 990, if applicable and most recent audited financial statements.

- 4) A plan on how the provider will be able to remain in business through March 31, 2022. The plan should include steps the provider has taken to mitigate its losses since the beginning of the pandemic. If the provider believes they will cease operations prior to the aforementioned date, please indicate so.

DWIHN and a workgroup consisting of three 3 providers developed a SED Children's value-based payment model whereby eleven providers, which comprise of 98% of the costs, are eligible to receive incentive payments totaling \$2.5 million. We issued the proposed model to the Michigan Department of Health and Human Services (MDHHS) for approval on October 8, 2021 with an effective date of October 1, 2021. The value-based model focuses on four performance indicators included in the PIHP contract:

- 1) Home-Based Services Incentive: Subject to medical necessity and the applicable IPOS, in addition to the standard rate paid for the home-based services for code H0036, Service Provider shall receive an additional \$50.00 for each member month where Service Provider has provided a child with a minimum of four (4) hours of home-based services billable under code H0036. The final measurement of this quarterly incentive will be made within 120 days of the end of each fiscal quarter.
- 2) Performance Indicator 2a Incentive: The Percentage of New Children with Emotional Disturbance During the Quarter Receiving a Completed Biopsychosocial Assessment within 14 Calendar Days of a Non-emergency Request for Service: Service Provider shall be eligible for the Performance Indicator 2a Incentive if Service Provider receives a metric of 80% or more for Performance Indicator 2a in a quarter. If eligible, Service Provider will receive a minimum incentive of \$2,500.00. Service Provider's incentive amount will be calculated and apportioned based on Service Provider's total number of events in the quarter, in relation to the total number of events in DWIHN's entire provider network. A total of One Hundred and Sixty-Five Thousand Dollars (\$165,000.00) will be made available by DWIHN each quarter for this incentive to be shared by eligible providers. The final measurement of this quarterly incentive will be made within 120 days of the end of each fiscal quarter.
- 3) Performance Indicator 3a Incentive-The Percentage of New Children with Emotional Disturbance During the Quarter Starting any Medically Necessary On-going Covered Service Within 14 Days of Completing a Non-Emergent Biopsychosocial Assessment: Service Provider shall be eligible for the Performance Indicator 3a Incentive if Service Provider receives a metric of 100% for Performance Indicator 3a in a quarter. If eligible, Service Provider will receive a minimum incentive of \$1,000.00. Service Provider's incentive amount will be calculated and apportioned based on Service Provider's total number of events in the quarter, in relation to the total number of events in DWIHN's entire provider network. A total of One Hundred and Ten Thousand Dollars (\$110,000.00) will be made available by DWIHN each quarter for this incentive to be shared by eligible providers. The final measurement of this quarterly incentive will be made within 120 days of the end of each fiscal quarter.
- 4) Performance Indicator 4a (1) Incentive - Percentage of Children Discharged from a Psychiatric Inpatient Unit Who are Seen for Follow-up Care Within 7 Days: Service Provider shall be eligible for the Performance Indicator 4a Incentive if Service Provider receives a metric of 100% for Performance Indicator 4a. If eligible, Service Provider will receive a minimum incentive of \$1,000.00 for that quarter. Service Provider's incentive amount will be

calculated and apportioned based on Service Provider's total number of events in the quarter, in relation to the total number of events in DWIHN's entire provider network. A total of Fifty-Five Thousand Dollars (\$55,000.00) will be made available by DWIHN each quarter for this incentive to be shared by eligible providers. The final measurement of this quarterly incentive will be made within 120 days of the end of each fiscal quarter.

- 5) Performance Indicator 10a Incentive- Percentage of Children Readmitted to Inpatient Psychiatric Units Within 30 Calendar Days of Discharge from a Psychiatric Inpatient Unit: Service Provider shall be eligible for the Performance Indicator 10a Incentive if Service Provider receives a metric of five percent (5%) or less for Performance Indicator 10a, or, if Service Provider has only one (1) child readmitted for Inpatient Psychiatric treatment in a quarter. If eligible, Service Provider will receive a minimum incentive of \$1,000.00. Service Provider's incentive amount will be calculated and apportioned based on Service Provider's total number of events in the quarter, in relation to the total number of events in DWIHN's entire provider network. A total of \$110,000.00 will be made available by DWIHN each quarter for this incentive to be shared by eligible providers. The final measurement of this quarterly incentive will be made within 120 days of the end of each fiscal quarter.

The DWIHN Chief Financial Officer is presenting a board action requesting a waiver of the PA 152 Health Care Act. The PA 152 Health Care Act provides language surrounding the amount a public organization is allowed to pay toward employee healthcare benefits. DWIHN received notification from the healthcare plan that premiums would increase by 30% compared to the prior year.

ADVOCACY

The Mackinac Policy Conference was held on September 20-23, 2021. Board members and staff attended the Detroit Regional Chamber's annual policy conference to address key healthcare policy and legislative issues with MDHHS, representatives from around Michigan, business leaders and others from within the CMH network. Conversations and additional education on the best way to provide behavioral healthcare services for those we collectively serve. Post Mackinac meetings were held on September 29, 2021 including conversations with Speaker Jason Wentworth, Sen. Stephanie Chang, Rep. Abraham Aiyash and Laura Appel with the Michigan Health & Hospital Association.

Upcoming Policy/Legislative Event: CMHAM Fall Conference, scheduled for October 25-26, 2021 at Grand Traverse Resort, Traverse City. Some members of the executive leadership and Board members will be attending.

INFORMATION TECHNOLOGY

The IT Department is worked diligently on several major projects as follows:

BHDDA CRM/MiCAL: Actively involved with the State in developing the BBADA CRM system that will handle the CMHSP certification process as well as other State business processes with the CMHSPs and PIHPs.

School Success Initiative: Working with business to develop requirements and identify logic for tracking enrollment status.

ManagedEngine/OpsManager: Internal systems monitoring and alerting for infrastructure, applications and services. This will allow DWIHN to monitor health and performance, and integrate into incident management any issues as a result.

Residential Project: Initial deployment for both Residential and Children's Health Providers have been completed. Re-evaluating available inventory for inclusion of providers who were not able to participate is underway. This project included the delivery of laptops and tablets to our residential providers.

Call Center high availability (HA) configuration underway to provide call resiliency during downstream service impact. This will allow calls to continue to be received during an interim service impact with little to no loss of functionality to call center technicians.

SQL Server update: We have entered the testing phase of our SQL server security / performance upgrade. We are running in a paralleled environment and preparing to go live on the new servers later on this year.

ACCESS CENTER

Access Call Center staff returning to work at the building, on a temporary basis. This is being done to enhance staffing training while implementing new policies and procedures and working on Performance Indicators in conjunction with Clinical, Quality and IT Departments. We are developing a project plan to complete Access Center Policies and Procedures that support Regulatory Standards.

DWIHN provided training to managers and administrators on the telephone reporting tools to allow for layered analysis of agent performance and call flow activity. Working with IT Department to add the following elements:

- Modifications to the MHWIN system to have a more data focused capturing system.
- Addressing our recording technology to ensure recordings are captured and retained to enable DWIHN to meet audit requests.
- Working with our IT vendor to create hold queues for SUD and Behavioral Health units.
- Partnered with IT to develop Dashboard reporting to track Standard performance.
- Looking into implementation of text messaging.

FACILITIES



During a Special Full Board Meeting on September 29, 2021 the Board voted to move forward with a DWIHN Care Center and Administrative construction/renovation project at properties located at 707 W. Milwaukee and 8726 Woodward.

DWIHN's Care Center will provide a much needed in our community for anyone in crisis, hope for those who need a helping hand, assistance to families whose loved ones are in need and hope for our young people requiring urgent behavioral healthcare services. We know that we can operate more efficiently as an organization by maximizing the use of our staff, IT components and resources to continue to grow this organization and deliver quality care.

For both sites, DWIHN leadership and staff will hold listening sessions with residents, community leaders, stakeholders and local church leaders. These meetings will be centered around educating on the mission of DWIHN, bringing behavioral health care services to the community and being overall good neighbors with a vested interest in doing right by the people we serve. As a community mental health organization, we are about investing in those programs and services that support and uplift young people, families and our seniors. Our discussions over the past several months with community leaders has been about investing in community programs and services, this will continue in our engagement meetings. Our estimated completion date is December 2022.

CUSTOMER SERVICE

Customer Service staff researched, prepared and delivered several member-related workshops: "Respectful Language in the Disability Community" to DWIHN staff; "Difference between Clubhouse and Drop-in" to New Direction Clubhouse members, parents and staff; "Ethical Boundaries" before peers and community health workers; and "How to Sustain Member Advisory Groups" with Network 180 PIHP Communication's Team.

Customer Service staff joined the National Disability Institute advisory group to host forums on the financial competence of Detroiters with disabilities. We also disseminated information on computer usage to more than 60 residential facilities as a part of a block grant to reduce the use of 911 calls.

HUMAN RESOURCES

The Human Resource Department ratified the collective bargaining agreement between DWIHN and the Government Administrator's Association Unit 2 in September. The collective bargaining agreement with AFSCME was previously ratified. We continue to hire necessary personnel to augment our already exceptional staff. Additionally, the executive leadership team just concluded our leadership training conference which was a success. The training for our director level staff continues.

RECIPIENT RIGHTS

Our Office of Recipient Rights is dedicated DWIHN's our mission of protecting the rights of our recipient and continues to process approximately 70 to 80 complaints daily. The department recently hired one new Recipient Rights Investigator and has developed an evening training class for Providers who have staff that cannot attend the day sessions. Currently, the department is preparing the Annual Report, which is due to the State of Michigan by December 31, 2021.

INTEGRATED HEALTHCARE

Behavioral Health Home: DWIHN continues to move forward in its preparation for this integrated model of service. DWIHN has onboarded an experienced Behavior Health Home Administrator that is overseeing the implementation of this initiative. The State reported that it has approved the expansion budget for this model to be rolled out in Region 7 along with two other regions. DWIHN was informed that we have to wait for the State Plan Amendment to be completed before we can officially implement. MDHHS has indicated that this initiative may begin as early as April 2022, but should be no later than July 2022. DWIHN is currently working with six (6) potential Health Home Partners (HHPs). The HHPs are currently working on their State certification documents in preparation for model implementation and DWIHN is providing technical assistance. DWIHN has partnered with The National Council for Behavioral Health on providing a Case to Care Management training in October/November 2021 for our HHPs.

Opioid Health Home: On October 1, 2021, the Opioid Health Home (OHH) became a Medicaid carveout funded service. DWIHN recently onboarded an OHH Administrator to oversee this initiative. DWIHN continues to increase OHH enrollees and served 153 individuals in this program in the month of September. DWIHN has included all CPT codes and claims in the MH-WIN system to provide data and financial monitoring. OHH providers has all received the appropriate training regarding the integrated model, referrals, authorizations, and the claims process. All OHH outcome data measures have been provided to Vital Data for implementation so DWIHN can monitor effectiveness of these services.

Certified Community Behavioral Health Clinic (CCBHC): There are two CCBHC initiatives that DWIHN is involved in - one is the CCBHC State demonstration and the other is the CCBHC Expansion Grant. CCBHCs are integrated care clinics that provide the full array of mental health and SUD services for both adult and children in all levels of care. It focuses on access to care, 24/7/365 crisis response, and close coordination/collaboration with physical health care services and providers. The CCBHC State demonstration is comprised of 14 CCBHC designated provider throughout the State of Michigan. The Guidance Center (TGC) is the designated CCBHC for Region 7. Under this model, TGC provides direct CCBHC services and DWIHN has financial and outcome monitoring oversight. The CCBHC State demonstration uses a prospective payment model. The CCBHC Expansion Grant is funded directly by SAMSHA and provides grant funding for organizations to provide CCBHC services. Under this model DWIHN would provide outpatient services directly to members and contract with providers for other more highly specialized services that are required under this model. DWIHN is currently putting together a work plan and collaborating with The National Council to prepare to offer these services.

Mobile Outreach Services: DWIHN continues its partnership with Wayne Health and Ford X to provide mobile physical and behavioral health outreach and engagement for members of our community. DWIHN is offering mental health screening and referral services in mobile site locations to increase outreach and access. We are providing this service at Wayne Health and provider events to provide the community additional resources. DWIHN/Wayne Health will be providing these services at targeted geographic areas at least two (2) days a week that show high rates of behavioral health utilization. We have participated in 17 events and have educated and provided resources for over 200 individuals. DWIHN is also collaborating with Wayne Health's clinical department to work on the ability to provide mobile clinical services to provide urgent care/gap services in the community.

RESIDENTIAL SERVICES

DWIHN implemented structural changes within several departments and moved oversight of persons being discharged from State hospitals to the Residential Service Department. This was done in an effort to expediate members being discharged into the appropriate settings. Residential Department leadership has developed a plan that will assist in tracking identified individuals and improve communication and discharge planning efforts. The residential team continues to have frequent meetings with both residential providers and Clinical Responsible Service Providers to increase and improve communications and resolve any barriers identified.

The residential team continues to monitor Covid-19 related issues. There have been some minor increases in vaccinations, but not a significant amount. Currently over 90% of persons living in licensed residential settings have been fully vaccinated. The City of Detroit Health Department has provided vaccination educational meetings with nine residential settings and is scheduled for three more meetings. Thirty-eight members received vaccination education, which resulted in nine members scheduling vaccination appointments. Twenty-five DCW staff received the same education, but all staff declined the vaccination. Although this is not the outcome DWIHN wanted, it is important to note that there was a significant increase of DCW staff reported as receiving the vaccination since July (+116 in licensed facilities; +97 in unlicensed facilities). It is also important to note that 22 members are now fully vaccinated after initially declining the vaccination (since last report). There were no reported cases of Covid-19 in the residential program in September.

CHILDREN'S INITIATIVES

School Success Initiative:

DWIHN held a meeting with School Success Initiative providers this month and discussed highlights and goals for the upcoming school year. The number of schools involved in the School Success Initiative has increased from 63 schools to 71 for FY 2021/2022. School Success Initiative services are also currently being provided in five Pre-K schools. DWIHN met with Wayne RESA on October 4 regarding plans to purchase the Michigan Model of Health curriculum for Pre-K grade levels. Our IT staff updated the referral in MHWIN to identify school success initiative individuals and added the School Success Initiative as a category in the MHWIN calendar.

DWIHN continues to coordinate services with Beaumont Teen Health Clinic and Henry Ford Teen Health Clinic and are scheduling bi-monthly meeting to discuss continuity and coordination of care. DWIHN staff continues to attend outreach events and activities to advertise and provide information about the School Success Initiative Program.

Children's Services:

DWIHN, in partnership with several children service providers, has developed a Children Services incentive funding model that focuses on several key Performance Indicators and home-based requirements. If providers meet the outcome criteria they will earn an incentive for that quarter. This incentive model is being presented to the identified children's providers in October 2021.

DWIHN has started collecting children's provider capacity data to indicate when providers are either at capacity or close to meeting capacity. This can impact timeliness of new referrals and ongoing services. We are utilizing this information to evaluate the capacity of our children's network and identify where additional resources may be needed. In an effort to ease some staffing capacity concerns, MDHHS has increased the home-based caseload from 12 children to 15 children per clinician.

DWIHN staff provided six trainings to the provider network including: Implementing Treatment for Youth with Co-Occurring Issues, Working with Adolescents: Redefining ‘Co-Occurring’ as Substance Use and Trauma, Video Game and Gaming Addiction in Youth, R.A.G.E: (Radical Acceptance, Growth, and Ethical Engagement) Towards Social Justice, Addressing Asian American Health Disparities, and CAFAS/PECFAS.

Autism:

There has been a steady increase in referrals for completion of an autism spectrum evaluation over the last two months. In September 2021 there were 198 referrals compared to 180 referrals in August (10% increase). An additional Independent Evaluator was added to assist with increasing demand for services.

SUBSTANCE USE SERVICES

Naloxone Initiative: DWIHN continues to train providers, health care workers, jail staff, drug court staff, community organizations and members of our community on how to use Naloxone to reverse opioid overdose. DWIHN has trained 2,239 first responders and 1,245 residents to date. 782 lives have been saved in Wayne County since its inception. There were 14 lives saved with the use of Naloxone in September 2021.

The Barbershop Talk Tour is another Naloxone initiative that includes training on topics including men’s health, SUD, and Naloxone. In the month of September training was provided to ten barbers at three barbershop locations.

Screening, Brief Intervention, and Referral to Treatment (SBIRT): SBIRT is an early intervention and treatment approach for persons with, or at risk of developing, substance use disorders. It quickly assesses the severity of substance use and identifies appropriate treatment, increases insight and awareness, and provides referral for treatment. Peers are utilized in FQHCs to increase information and access to treatment services. There were 210 Brief Screenings and 38 Wellness check-ups provided last month.

UTILIZATION MANAGEMENT

MDHHS implemented CPT modifier changes to numerous CPT codes on October 1. DWIHN held several provider trainings to prepare for these changes. Our IT department worked with PCE to transition these codes on the back end so providers did not have to early terminate and submit all new authorizations. PCE was unable to complete this transfer for SUD members, which required providers to do new authorizations for these services. We have identified some modifiers that still require updating and are currently in process of making those corrections.

DWIHN has identified three providers that have higher than average amounts of retrospective authorization requests (compared to the larger provider network). DWIHN will be scheduling meetings with these specific providers to work on resolving this issue.

DWIHN’s UM leadership has been closely monitoring the timeliness of authorization reviews by monitoring the UM Authorization Que on a daily basis. Currently, UM authorizations are meeting the 14-day review requirement at over a 99% rate.

DWIHN continues to analyze length of stay data to determine any barriers to discharge to a lower level of care. This is being done both within the UM and Crisis Service Departments and in collaboration with local hospitals.

Approximately 75% of requested authorizations are being auto approved based on an individual's level of care and service type. Next steps: 1) Compare Standard Utilization Guideline (SUG) amounts to actual utilization of services to assess appropriate amount/scope, and 2) Review services not currently included in the SUGs to determine if they can be added.

COMMUNICATIONS

In the Media:

The month of September was Suicide Prevention and Recovery Month and DWIHN was involved in several media interviews and community outreach activities. Multiple news outlets made mention of DWIHN during the past month, the stories are below.

Television:

Fox 2 News reporter/anchor Josh Landon reported on the Self-Care conference and interviewed guest speaker and actor Michael Ealy and Director of Workforce Training and Development Andrea Smith <https://www.youtube.com/watch?v=Niryeh3F9ZM>

SCRIPPS: Mental Health messaging continues to air on all Scripps outlets (Channel 7, TV 20 & Bounce) promoting the resources that are available to anyone with mental health concerns as well as sharing the 24/7 Access Helpline 24/7.

WDIV/LOCAL 4: Mental Health Messaging aired all month on WDIV/ Local 4 and Click on Detroit. <https://velocitycow.screenlight.tv/shares/PDkjKN1aknKDtRkjQeMYO5khOdEkI0Mv>

Ask the Messengers, TV 20: DWIHN CEO/President Eric Doeh discusses managing the mental health of staff during a pandemic, <https://www.youtube.com/watch?v=fA0VIDFr26o>

Multiple Lansing news outlets covered the Walk a Mile in My Shoes Rally including WILX-TV 6 who interviewed Wayne County resident, CV Co-Chair and event emcee Nicole Gowan about the importance of good mental health.

Print:

Crain's Detroit 9/26/21: Hertel: Administration neutral so far on \$3 billion Medicaid mental health debate: <https://www.craindetroit.com/health-care/hertel-administration-neutral-so-far-3-billion-medicaid-mental-health-debate>

Crain's Detroit 9/26/21: This story discusses the mobile clinic partnership with DWIHN, Wayne Health and Ford X. <https://www.craindetroit.com/health-care/health-care-goes-mobile-covid-19-experience-speeds-doctors-transition-increased-patient>

Bridge Michigan 9/22/21: The below article outlines Senator Mike Shirkey's legislation of moving the behavioral health system to Medicaid Health Plans. <https://www.bridgemi.com/michigan-health-watch/sides-drawn-plan-privatize-michigan-mental->

[health-system](#)

The News Herald 9/18/21: Executive Director of Community Cares Services, Susan Kozak wrote a story about National Recovery month and how her organization helps people on their wellness journey.

<https://www.thenewsherald.com/2021/09/18/column-families-communities-can-make-a-difference-for-better-mental-health/>

Radio:

DWIHN also had multiple promos airing on iHeart radio, promoting the Self Care Conference and Suicidology conferences as well as Art of Hope, a talent contest for youth, sponsored by DWIHN and promoted by the Beasley Radio Group.

Community Outreach:

9/1 - DWIHN staff returned to First Friday on King, the mobile units were on site offering free mental health resources. Wayne Health clinicians offered COVID vaccinations and DWIHN clinicians provided mental health resources to attendees.

9/11 - DWIHN staff participated in the 20th annual Michigan Celebrate Recovery Walk and Rally on Belle Isle.

9/14 - DWIHN hosted the Suicidology conference, which was a learning opportunity to create awareness of the prevalence of suicide as well as methods of prevention and the detection of risk factors.

9/17 - Youth United hosted a Stigma Busting Workshop with Detroit PAL.

9/25 - Staff from Workforce Training & Program Development, Communications, and Children's Initiatives represented DWIHN as panelists and vendors during The Children's Center's Demystifying Suicide event held at the Pistons Training Center.

9/27 - DWIHN hosted the Self Care Conference with special guest, Michael Ealy. The event garnered coverage from FOX2 News.

9/29 - Walk A Mile in My Shoes Rally in Lansing: DWIHN assisted hundreds of Wayne County residents in getting to the event which was attended by about 1,000 people across the state. This event was also live streamed via the DWIHN Facebook page.

9/30 - DWIHN participated in the 1st Annual U of D Jesuit High School & Academy Mental Health Fair & Parent Information Night. Children's Initiatives attended on behalf of DWIHN and hosted two vendor tables.

Social Media:

Top Performing Posts - Social media continues to see an increase in followers and impressions over all four channels. The Engagement Rate (engagements per post) was very high in September. Top performing posts across all four social media channels were Walk a Mile in My Shoes Rally post and the Demystifying Suicide Event post.

Ask the Doc - DWIHN's Chief Medical Officer Dr. Shama Faheem continues to educate the public and DWIHN stakeholders with her bi-monthly newsletter which contains information about COVID-19, vaccinations and answers questions that are sent in by staff, people we serve, etc. This is sent to Providers, stakeholders and posted on the DWIHN website and social media.

Outdoor Media:

Outdoor Billboard messaging continues throughout Wayne County focused on mental health, children and mental health, anxiety and depression, alcohol use and opioids. Some new billboards focusing on the ReachUs Detroit.org Initiative are now up throughout Detroit and Wayne County. DWIHN has also contracted with Brooklyn Outdoor to place messaging around the casinos and bus stops related to gambling and addiction.



DWHN
Your Link to Holistic Healthcare

Detroit Wayne Integrated Health Network invites you to

A COMMUNITY CONVERSATION



**THURSDAY, OCTOBER 21, 2021
CONSIDINE RECREATION CENTER
8904 WOODWARD, DETROIT 48202
5:00 PM-6:00 PM**

Questions? Email Communications@dwihn.org